MEMORANDUM FOR SEE DISTRIBUTION


1. References. The list of references is in the enclosure.

2. Purpose. The purpose of this directive is to describe how the Army will fund the future force modernization enterprise. Specifically, it defines responsibility for programming, managing, and executing research, development, test, and evaluation (RDTE) budget activities (BAs), pursuant to Department of Defense 7000.14-R (Department of Defense Financial Management Regulation (DoD FMR)), volume 2B (Budget Formulation and Presentation), chapter 5 (Research, Development, Test, and Evaluation Appropriations) (reference e).

3. Authorities and Responsibilities
   a. Pursuant to Title 10, United States Code, sections 7013–14 and 7016) (references b–d), the Assistant Secretary of the Army (Acquisition, Logistics and Technology) (ASA (ALT)) is responsible for the overall supervision of acquisition, logistics, and technology matters in the Army and has sole responsibility to conduct the function of acquisition. In addition, pursuant to reference c, the ASA (ALT) has sole responsibility to conduct the function of research and development, subject to my assignment of aspects of research and development described in paragraph 3. As the Army Acquisition Executive, the ASA (ALT) is responsible for managing and controlling the Army acquisition system as is necessary to ensure its successful and efficient operation. The ASA (ALT) is also the Army’s chief scientist. As described in paragraph 4, the ASA (ALT) has a statutory role in planning and resourcing acquisition programs and will maintain a substantive involvement in the Army’s long-range investments.

   b. The Commanding General (CG), U.S. Army Futures Command (AFC) leads and integrates the Army future force modernization enterprise and is the Army’s chief futures modernization investment officer (CFMIO). Pursuant to reference c, I hereby assign responsibility for the aspects of the function of research and development that relate to military requirements and test and evaluation to the CG as the CFMIO. The CG will coordinate with the ASA (ALT) on all matters pertaining to research, development, and acquisition. In consultation with the ASA (ALT), the CG as the CFMIO will prioritize, direct, integrate, and synchronize the execution of science and technology efforts, operations, and organizations across the Army.
4. Funding Flow

   a. The ASA (ALT) and CG, AFC serve as Cochairs of the Equipping Program Evaluation Group (EE PEG) and jointly recommend to the Secretary of the Army the EE PEG portion of the budget submission. In the planning, programming, budgeting, and execution process, the EE PEG is responsible for approving the prioritization of all programs and supports resource-informed decision making during the planning, programming, and budgeting phases of the process. This includes responsibility to validate above threshold and below threshold reprogramming to the Army Budget Office.

   b. For all science and technology efforts, the ASA (ALT) and CG, AFC will jointly conduct project reviews before submission of the Program Objective Memorandum and will jointly do periodic execution reviews at the request of either official.

   c. As the CFMIO, the CG, AFC is responsible for prioritizing, programming, managing, and executing BAs 1 through 3 of reference e: BA 1, Basic Research (6.1); BA 2, Applied Research (6.2); and BA 3, Advanced Technology Development (6.3). The Army Budget Office distributes all aforementioned funding for all elements of the future force materiel modernization enterprise to AFC, unless the Secretary of the Army directs otherwise. This does not include RDTE funding designated for civilian pay directly to Army Research Institute, U.S. Army Space and Missile Defense Command/Army Strategic Command, and U.S. Army Corps of Engineers. The CG is also responsible for planning and submitting Program Objective Memorandum information to the Army Deputy Chief of Staff, G-8 Program Analysis and Evaluation Directorate.

   d. The ASA (ALT) is responsible for prioritizing, programming, managing, and executing BAs 4 through 7 of reference e: BA 4, Advanced Component Development and Prototypes (6.4); BA 5, System Development and Demonstration (6.5); BA 6, RDTE Management Support (6.6); and BA 7, Operational System Development (6.7). The Army Budget Office distributes program funding for all such BAs, including procurement funding, directly to the program executive office responsible for execution at the direction of the ASA (ALT). The ASA (ALT) will supervise the program executive office prioritization of BAs 6.4 through 6.7 for programs associated with Cross-Functional Team (CFT) lines of effort, and the program executive officer will coordinate execution of such funds with the associated CFT. Program executive officers will ensure their respective program, project, and product managers execute appropriated funds pursuant to guidance from the CG, AFC for Army modernization priorities. Program executive officers will ensure the execution of BA 6.4 funds are prioritized to support CFT prototyping.

5. Applicability. This directive applies to the Regular Army, Army National Guard/Army National Guard of the United States, and U.S. Army Reserve.

6. Proponent. The General Counsel is the proponent of this policy. Headquarters, Department of the Army Principal Officials and affected organizations will identify and update administrative publications requiring revision based on this policy.

7. Duration. This directive is rescinded upon publication of all the revised documents.

Encl

Ryan D. McCarthy

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REFERENCES

a. Title 10, U.S. Code, section 2546 (10 U.S.C. § 2546) (Civilian management of the defense acquisition system).

b. 10 U.S.C. § 7013 (Secretary of the Army).

c. 10 U.S.C. § 7014 (Office of the Secretary of the Army).

d. 10 U.S.C. § 7016 (Assistant Secretaries of the Army).


g. Headquarters, Department of the Army General Orders No. 2019-01 (Assignment of Functions and Responsibilities Within Headquarters, Department of the Army), 15 May 2019.

h. Army Directive 2018-15 (U.S. Army Futures Command Relationship With the Office of the Assistant Secretary of the Army (Acquisition, Logistics and Technology)), 27 August 2018.

i. Army Regulation 1-1 (Planning, Programming, Budgeting, and Execution), 23 May 2016.