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***Army Regulation 525–93**

Effective 6 November 2023

Military Operations
Army Deployment and Redeployment

By Order of the Secretary of the Army:

RANDY A. GEORGE
General, United States Army
Chief of Staff

Official:


MARK F. AVERILL
Administrative Assistant to the
Secretary of the Army

History. This publication is a major revision. The portions affected by this major revision are listed in the summary of change.

Authorities. The authorities for this regulation are 10 USC, 32 USC, and the Defense Transportation Regulation.

Applicability. This regulation applies to the Regular Army, the Army National Guard/Army National Guard of the United States, and the U.S. Army Reserve, unless otherwise stated.

Proponent and exception authority. The proponent of this regulation is the Deputy Chief of Staff, G–3/5/7. The proponent has the authority to approve exceptions or waivers to this regulation that are consistent with controlling law and regulations. The proponent may delegate this approval authority, in writing, to a division chief within the proponent agency or its direct reporting unit or field operating agency, in the grade of colonel or the civilian equivalent. Activities may request a waiver to this regulation by providing justification that includes a full analysis of the expected benefits and must include formal review by the activity's senior legal officer. All waiver requests will be endorsed by the commander or senior leader of the requesting activity and forwarded through their higher headquarters to the policy proponent. Refer to AR 25–30 for specific requirements.

Army internal control process. This regulation contains internal control provisions in accordance with AR 11–2 and identifies key internal controls that must be evaluated (see app B).

Suggested improvements. Users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications and Blank Forms) directly to the Deputy Chief of Staff, G–3/5/7 (DAMO–SSW), 400 Army Pentagon, Washington, DC 20310–0400.

Committee management approval. AR 15–39 requires the proponent to justify establishing/continuing committee(s), coordinate draft publications, and coordinate changes in committee status with the Office of the Administrative Assistant to the Secretary of the Army, Special Programs Directorate at email usarmy.pentagon.hqda-has.mbx.committee-management@army.mil. Further, if it is determined that an established "group" identified within this regulation later takes on the characteristics of a committee as found in AR 15–39, then the proponent will follow all AR 15–39 requirements for establishing and continuing the group as a committee.

Distribution. This publication is available in electronic media only and is intended for the Regular Army, the Army National Guard/Army National Guard of the United States, and the U.S. Army Reserve.

*This regulation supersedes AR 525–93, dated 23 October 2019.

SUMMARY of CHANGE

AR 525–93
Army Deployment and Redeployment

This major revision, dated 6 October 2023—

- Adds Army’s strategic deployment goals as a key component of deployment and redeployment processes (para 1–6).
- Incorporates changes to responsibilities of specific commanders, organizations, and agencies (chap 2).
- Incorporates Army Regionally Aligned Readiness and Modernization Model processes used to provide trained and ready forces to meet operational requirements of combatant commanders for deployment and redeployment of U. S. Army forces (para 2–2c).
- Adds Chief of Staff of the Army’s Emergency Deployment Readiness Exercise to the Deployment Readiness Exercise program (para 2–5p).
- Adds definitions for mobilization force generation installations and power projection platforms (glossary).
- Adds roles and responsibilities for planning, readiness, and execution of deployments in support of little-notice combatant command operations plans and contingencies (throughout).
- Removes all references to automated systems such as Transportation Coordinator–Automated Information for Management System II and replaced with transportation system of record. The generic term “system of record” will follow subject area that the system supports such as transportation system of record or readiness system of record (throughout).

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Chapter 1

Introduction

1–1. Purpose

This regulation establishes Army deployment and redeployment policies and delineates roles, responsibilities, command relationships, and authorities for deployment and redeployment planning, execution, and support. It applies to unit personnel and equipment movement in support of Global Force Management Allocation Plan (GFMAL) known demand operations, overseas deployment training, training center rotations, command and control, Chemical, Biological, Radiological and Nuclear response element, and short notice combatant commander (CCDR) operation plans (OPLAN) and contingencies.

1–2. References, forms, and explanation of abbreviations

See appendix A. The abbreviations, brevity codes, and acronyms (ABCAs) used in this electronic publication are defined when you hover over them. All ABCAs are listed in the ABCA database located at <https://armypubs.army.mil/abca/>.

1–3. Associated publications

Procedures associated with this regulation are found in DA Pam 525–93.

1–4. Responsibilities

Responsibilities are listed in chapter 2. Additional responsibilities, requirements, processes, and procedures for the conduct of the Army Deployment Readiness Exercise (DRE) Program are in chapter 3; the Command Deployment Discipline Program (CDDP) are in chapter 4; and the Deployment Excellence Award (DEA) Program are covered in chapter 5 of this regulation.

1–5. Records management (recordkeeping) requirements

The records management requirement for all record numbers, associated forms, and reports required by this publication are addressed in the Record Retention Schedule–Army (RRS–A). Detailed information for all related record numbers, forms, and reports are located in Army Records Information Management System (ARIMS)/RRS–A at <https://www.arims.army.mil>. If any record numbers, forms, and reports are not current, addressed, and/or published correctly in ARIMS/RRS–A, see DA Pam 25–403 for guidance.

1–6. Background

- a. Readiness is one of the Army's most critical priorities. Deployment and redeployment readiness in support of force projection is an enabler of total Army readiness that communicates credible capability with forward deployed, rotational, and globally responsive forces that regularly demonstrate the will to act in deterrence of further aggression.
- b. The Army's strategic deployment goals as defined and illustrated in DA Pam 525–93 establish the focus on deployment readiness and emphasize the Army's ability to execute force projection in support of CCDR OPLANs and the national defense strategy.
- c. Installation deployment standards are a critical component of the Army's strategic deployment goals. Deployment standards provide the installation guidance for prioritizing funds, for infrastructure and manning enhancements, to execute the projected deployment force flow.
- d. The Strategic Support Area (SSA) is an enabler of deployment operations. It is described as the predominant space where Army and Joint sustainment functions, across the military services, interagency, and industry, required to support large scale combat operations (LSCO) are executed to generate military forces for projection, employment, and sustainment. The SSA boundaries will generally have some overlap with the operational support area (OSA) to include sea and air ports of debarkation and strategic sea and air lines of communication. The CCDR retains operational authority over all actions within the OSA, even when overlap between SSA and OSA occurs.
- e. SSA is the area of cross-combatant command coordination that extends from the continental United States (CONUS) to a theater or another combatant command area of responsibility, to include strategic sea and air lines of communications that sustains and enables deployed forces.

f. Deployment planning and execution must include considerations for a contested environment involving the SSA and OSA.

1–7. Objectives

The Army's objectives for the deployment and redeployment processes are to ensure that—

- a. The Army plans, resources, trains for, and executes actions necessary to move and transport forces to meet the requirements of CCDRs.
- b. The Army establishes and executes the processes in a coordinated, disciplined, and flexible manner as part of the Joint deployment and redeployment process.
- c. Commands at all echelons will emphasize deployment readiness and incorporate it into unit and installation status reporting systems of records.
- d. The identification and resolution of critical capability gaps in deployment and redeployment are worked within the Army Force Projection Enterprise (AFPE) by Army community of interest and Joint partner stakeholders.

Chapter 2 Responsibilities

2–1. Chief Information Officer

The CIO will—

- a. Coordinate with the Deputy Chief of Staff (DCS), G–6 on maintaining oversight of Army IT and IM strategy and program execution, including for Army deployment and redeployment with or without Joint forces.
- b. Create policy for Army IT, IM, information resource management, integrated IT architecture, information sharing, and cybersecurity.
- c. Modernize Army IT resource management processes.
- d. Participate in and lead AFPE workgroups and as required to advance the objectives of this program.

2–2. Director of Army Safety

The DASAF will—

- a. Assist Army commands (ACOMs), Army service component commands (ASCCs), and direct reporting units (DRUs) with implementing safety and risk management standards in planning, preparation, and execution of deployment, and redeployment in accordance with AR 385–10.
- b. Assist Headquarters, Department of the Army (HQDA) staff in integrating safety and risk management requirements in deployment and redeployment operations.
- c. Advise and assist commanders or their representatives in enrollment into the Army Readiness Assessment Program within 90 days of assuming command in support of current force management and force generation processes.
- d. Assist leaders in ensuring that the Army Safety Management System is incorporated in regulations, directives, standard operating procedures, special orders, training plans, and operational plans to minimize accident risk and standard operating procedures are developed for all deployment operations.
- e. Provide for Army wide safety related guidance to assist leaders in establishing a command climate from the outset that promotes safety and takes every measure and precaution to keep Soldiers healthy and maintain their morale while deployed.
- f. Establish a safety network for assisting commanders in designating trained safety personnel for deployment.
- g. Assist leaders in identifying and mitigating accident related at risk behavior during end of deployment and reconstitution.
- h. Participate in and lead AFPE workgroups and as required to advance the objectives of this program.

2–3. Chief, National Guard Bureau

The CNGB, or if delegated to the Director, Army National Guard (DARNG), will—

- a. Ensure National Guard Joint Force Headquarters – State (NG JFHQs–State) establish state deployment support plans in accordance with Army Techniques Publication (ATP) 3–35 in order to provide oversight of the following:

- (1) Cargo and personnel movement requirements for deployment and redeployment.
 - (2) Unit, personnel, and equipment arrival and/or departures from the installation.
 - (3) Status of units in the deployment and redeployment process cycle.
 - (4) Reporting procedures.
- b. In coordination with NG JFHQs–State, ensure ARNG defense movement coordinators, unit movement coordinators (UMCs), and unit movement officers (UMOs) are properly trained on the procedures and principles of unit deployment and redeployment operations, planning concepts, techniques, and responsibilities. Additionally, ensure ARNG unit commanders have hazardous material (HAZMAT) certifiers and an Air Load Planner capable of submitting requirements in the designated system to validate load plans.
- c. Provide transportation guidance to NG JFHQs–State on the movement of individuals and units to annual training sites, mobilization sites, and ports of embarkation in support of known GFMAT operations and exercises and limited notice LSCO or other contingencies.
- d. Assist NG JFHQs–State in developing movement plans.
- e. Ensure ARNG units assigned to ACOMs and ASCCs are in compliance with this regulation.
- f. In coordination with NG JFHQs–State, ensure timely and accurate submission of movement requirements, and required unit movement data (UMD) updates by subordinate units.
- g. In coordination with NG JFHQs–State, ensure ARNG unit commanders develop and maintain approved unit movement plans synchronized with the appropriate Army Mobilization Plan (AMP) volume (see AR 500–5).
- h. Ensure NG JFHQs–State establish procedures for obtaining convoy clearances.
- i. Establish unit deployment readiness standards including individual and unit training requirements, as prescribed by Army regulations.
- j. In coordination with NG JFHQs–State, ensure ARNG unit commanders develop movement plans and data for contingencies, exercises, and mobilization in accordance with the appropriate AMP volume (see AR 500–5).
- k. In coordination with NG JFHQs–State, ensure ARNG units and installations report deployment readiness through the command unit status report (CUSR) and installation status report (ISR), respectively.
- l. In coordination with the Commanding General (CG), U.S. Army Training and Doctrine Command (TRADOC), recommend improvements to deployment and/or redeployment-related doctrine, organization, training, materiel, leadership and education, personnel, facilities, and policy (DOTMLPF–P), and business process enhancements.
- m. In coordination with NG JFHQs–State, implement safety and risk management standards in planning, preparation, and execution of deployment, and redeployment in accordance with AR 385–10.
- n. In coordination with NG JFHQs–State, support the DEA Program competition and encourage unit and installation participation.
- o. Serve as the Army National Guard proponent of the CDDP as described in DA Pam 525–93.
- p. In coordination with the CG, Surface Deployment and Distribution Command (SDDC) and NG JFHQs–State, implement container management of Army-owned and/or Army-leased intermodal assets and establish procurement authority for purchase or lease of intermodal assets in accordance with AR 56–4.
- q. Ensure NG JFHQs–State appoint a container control officer (CCO) to ensure proper control of container assets, who is also trained to inspect and certify intermodal containers in accordance with the convention for safe containers.
- r. In coordination with NG JFHQs–State, ensure ARNG unit transportation system of record operators update unit organization equipment list (OEL) data annually in the transportation system of record and property book system of record, and/or when equipment is added, removed, or modified.
- s. Ensure NG JFHQs–State G–4 pushes consolidated OEL data files annually or when changes in the data occur to U.S. Army Forces Command (FORSCOM) for validation.
- t. In coordination with Army Intermodal and Distribution Platform Management Office (AIDPMO) and NG JFHQs–State, develop policy and procedures for management and movement of ARNG unit cargo containers within the state.
- u. In coordination with NG JFHQs–State, ensure carrier owned containers on installations are accounted for and returned to carrier to prevent detention charges. Use the prescribed container management automation system for government owned and leased containers.

- v. Ensure ARNG unit commanders coordinate to incorporate any necessary deployment and deployment support training into the unit pre and post-mobilization training plan (see AR 500–5).
- w. Ensure ARNG unit commanders synchronize deployment and redeployment plans with mobilization and demobilization plans.
- x. Review and comply with paragraph 2–12 of this regulation for additional responsibilities of the State Adjutants and NG JFHQs–State.
- y. Coordinate with the CG, SDDC regarding the Defense Freight Railway Interchange Fleet requirements.
- z. Participate in and lead AFPE workgroups and as required to advance the objectives of this program.
- aa. Ensure NG JFHQs–State establish and maintain the capability to coordinate transportation support for the Army National Guard units that fall within their responsibility to support.
- bb. Ensure NG JFHQs–State establish contingency contracts as necessary to ensure continuous operation of NG JFHQs–State deployment support capabilities during limited notice LSCOs.

2–4. Deputy Chief of Staff, G–1

The DCS, G–1 will—

- a. Under the supervision of the Assistant to the Secretary of the Army (Manpower and Reserve Affairs) (ASA (M&RA)), advise and assist the ASA (M&RA) to develop personnel policies relating to the personnel processing for deployment and redeployment of Regular Army and Reserve Component (RC) Soldiers in accordance with AR 600–8–101.
- b. Advise and assist the ASA (M&RA) to develop policies and procedures relating to the personnel processing, accountability of individual augmentees, and the staffing of deployed Joint headquarters.

2–5. Deputy Chief of Staff, G–3/5/7

The DCS, G–3/5/7 will—

- a. Develop Army deployment and redeployment policy and guidance and serve as the HQDA proponent for the end-to-end deployment and redeployment processes and strategic mobility matters.
- b. Develop Army deployment and redeployment goals, missions, metrics, and standards.
- c. Designate and account for all Army deployable and redeployable units.
- d. Evaluate and integrate deployment process enablers recommended by ACOMs, ASCCs, and DRUs.
- e. Integrate deployment preparedness and training into unit and installation readiness reporting for automation into the Army's current system of record.
- f. Prioritize installation and expeditionary infrastructure requirements that support deployment and redeployment. Ensure prioritized installation infrastructure is captured in the Facility Investment Plan and ISR to support deployment infrastructure project programming and funding decisions.
- g. Validate requirements for mission command and decision support applications to support responsive and agile Army deployment and redeployment processes in coordination with the DCS, G–6, and commanders of ACOMs, ASCCs, and DRUs.
- h. Coordinate and direct Army-level operational reporting requirements for deployments and redeployments.
- i. Provide for the force structure (individuals and units) and enablers needed to support Army Title 10 deployment and redeployment responsibilities in support of CCDR requirements and Army modernization as established by Secretary of the Army (SECARMY) and CSA directives.
- j. In conjunction with the CG, TRADOC, review Army deployment and redeployment processes as required by the Joint deployment process owner. Oversee and prioritize proposed changes to the Joint deployment process owner for evaluation and action (see DoDI 5158.05).
- k. Guide the development of deployment and redeployment tactics, techniques, and procedures.
- l. Serve as the Army point of contact for Joint Operations Planning and Execution System (JOPES) and the maintenance of type unit characteristics (TUCHA) data.
- m. Serve as the point of contact to the Joint Staff for Army deployment and redeployment policy.
- n. Coordinate deployment and redeployment timelines with CCDRs that facilitate Army readiness in support of Regionally Aligned Readiness and Modernization Model and OPLAN contingency requirements.

- o. Identify, in conjunction with the Army Staff, what components of deployment readiness are applicable for inclusion into the Army strategic readiness assessment and the Army strategic readiness process and further identify those measures if appropriate for reporting in the CUSR.
- p. Coordinate with CG, FORSCOM to manage the Army's centrally funded CSA Emergency Deployment Readiness Exercise (EDRE) Program as described in DA Pam 525–93.
- q. In coordination with the DCS, G–4, co-lead the AFPE, the Army power projection community of interest and Joint partner integration program. Coordinate the review and refine the AFPE as needed.
- r. Promote the DEA Program competition and encourage unit and installation participation.
- s. Serve as the capability integrator for the Army's deployment IM system of record.
- t. Coordinate with the Chief of Public Affairs on public release of unit deployment information in accordance with AR 360–1.
- u. Integrate Army planning, policy, procedures, readiness, and execution of the five continuous and overlapping 663 processes (mobilization, deployment, employment, sustainment, and redeployment).
- v. Identify the minimum mobility capabilities and infrastructure required at designated power projection platforms (PPP) and mobilization force generation installations (MFGI) to execute deployment and redeployment activities to support known exercises, operations, and limited notice LSCOs (see DA Pam 525–93 for details about PPPs and MFGIs).
- w. Participate in and lead AFPE workgroups and as required to advance the objectives of this program.

2–6. Deputy Chief of Staff, G–4

The DCS, G–4 will—

- a. Assist the DCS, G–3/5/7 with the technical aspects of deployment and redeployment and strategic mobility to include doctrine, policy, and transportation systems (includes platforms, as well as automation and information systems).
- b. Assist the CG, U.S. Army Materiel Command (AMC) and DCS, G–9 with the technical aspects of deployment and redeployment. This includes, but is not limited to, policy related to PPPs and MFGIs.
- c. In coordination with the DCS, G–9, serve as the HQDA functional proponent for deployment-related infrastructure and enablers.
- d. In conjunction with the DCS, G–3/5/7, co-lead AFPE, the Army power projection community of interest and Joint partner integration program. Coordinate the review and refine the AFPE as needed.
- e. Serve as the functional proponent for Enterprise Resource Planning systems, to include automated identification technology (AIT), and transportation systems in support of deployment and redeployment.
- f. In coordination with the DCS, G–3/5/7, develop policies and provide guidance that ensures responsive, flexible, and effective deployment and redeployment support to the Army.
- g. Serve as the HQDA proponent for the DEA Program and encourage unit and installation participation.
- h. Serve as the Army proponent for Army-owned and Army-leased common user intermodal distribution platforms.
- i. Serve as the HQDA functional proponent for Army watercraft specifically as it relates to delivery of forces to the point of employment, and enables strategic deployment and redeployment.
- j. Participate in and lead AFPE workgroups and as required to advance the objectives of this program.

2–7. Deputy, Chief of Staff, G–6

The DCS, G–6 will—

- a. Ensure the synchronization of the Army's network activities.
- b. Provide the Chief of Staff advice on communications issues on warfighting capabilities, including processes that support Army deployment and redeployment.
- c. Coordinate with commanders of ACOMs, ASCCs, DRUs, and Defense Information Systems Agency to ensure adequate bandwidth requirements, which are validated by the originating organization, are met in order to support deployment and redeployment processes.
- d. Participate in and lead AFPE workgroups and as required to advance the objectives of this program.

2–8. Deputy, Chief of Staff, G–8

The DCS, G–8 will—

- a. Provide programming oversight in support of deployment, redeployment, and strategic mobility programs and enablers.
- b. Participate in and lead AFPE workgroups as required to advance the objectives of this program.

2-9. Deputy, Chief of Staff, G-9

The DCS, G-9 will—

- a. Provide implementation guidance and HQDA Army Staff supervision for infrastructure and non-logistical services and processes that ACOMs and components provide in support of deployment and redeployment training, force projection, force sustainment, recovery, reconstitution, force protection and Soldier and Family readiness.
- b. Assist the CG, AMC and the DCS, G-4 with the technical aspects of deployment and redeployment. This includes, but is not limited to policy related to PPPs and MFGIs.
- c. In coordination with the DCS, G-4, develop the deployment and redeployment-related infrastructure and enablers.
- d. Integrate and champion quality of life for Soldiers and Families in accordance with Army Senior Leader priorities to enhance Soldier and unit readiness for deployment.
- e. Promote the DEA Program competition and encourage unit and installation participation.
- f. Participate in and lead AFPE workgroups as required to advance the objectives of this program.

2-10. Chief of Army Reserve

The CAR will—

- a. In coordination with Chief of AIDPMO, assist in developing policy and procedures for management and movement of unit cargo containers for positioning as required.
- b. Ensure Army Reserve units assigned to ACOMs and ASCCs are in compliance with this regulation.
- c. Participate in and lead AFPE workgroups as required to advance the objectives of this program.
- d. In coordination with the CG, TRADOC, recommend improvements to deployment and/or redeployment-related DOTMLPF-P, and business process enhancements, as needed.
- e. The CG, USARC will—
 - (1) Ensure USARC units, UMCs, and UMOs are properly trained on the procedures and principles of unit deployment and redeployment operations.
 - (2) Ensure each level of command has personnel trained and proficient in the transportation system of record to comply with submission of UMD and other tasks related to deployment and redeployment operations.
 - (3) Implement safety and risk management standards in planning, preparation, and execution of deployment, and redeployment in accordance with AR 385-10.
 - (4) Promote the DEA Program competition and encourage unit and installation participation.
 - (5) Serve as the COMPONENT 3 proponent of the CDDP as described in DA Pam 525-93.
 - (6) Ensure container management policies and procedures are in place for Army-owned and/or Army-leased intermodal assets and that AIDPMO is used as the procurement authority for purchase or lease of intermodal assets in accordance with AR 56-4.
 - (7) Ensure carrier owned containers on installations are accounted for and returned to carrier to prevent detention charges. Use the prescribed container management automation system for Government owned and Government-leased containers.
 - (8) Provide transportation guidance to major subordinate commanders on the movement of individuals, units, and equipment to exercises, operations, mobilization sites, and deployment aerial ports of embarkation/seaports of embarkation (SPOEs).
 - (9) Ensure U.S. Army Reserve (USAR) units maintain approved unit movement plans.
 - (10) Assist USAR units in developing movement plans in support of exercises, operations, and the appropriate AMP volume listed in AR 500-5.
 - (11) In coordination with the CG, FORSCOM and deployable unit commanders, assist in developing the prioritized Army wide installation deployment infrastructure list for submission to the DA for approval and prioritization.
 - (12) Provide select brigades, groups, and/or battalions for installation deployment and redeployment support to the CG, U.S. Army Installation Management Command (IMCOM) as required.
 - (13) Ensure USAR units and installations report deployment readiness through CUSR and ISR, respectively.

(14) Ensure USAR units coordinate to incorporate any necessary deployment and deployment support training into the unit pre & post-mobilization training plan (see AR 500–5).

(15) Ensure USAR unit commanders synchronize deployment and redeployment plans with mobilization and demobilization plans.

(16) Conduct the Army DRE Program in accordance with DA Pam 525–93.

(17) Ensure USAR unit commanders appoint a CCO (E–5 or above) to ensure proper control of container assets, who is also trained to inspect and certify intermodal containers in accordance with the convention for safe containers.

(18) Ensure unit transportation system of record operators update unit OEL data in the transportation system of record annually and the property book system of records and/or when equipment is added, removed, or modified.

(19) Ensure USAR units have a trained and certified Air Load Planner (E–6 and above) capable of accessing the designated system to submit and validate load plans.

2–11. Commanders of Army commands, Army service component commands, and direct reporting units

The commanders of ACOMs, ASCCs, and DRUs will—

- a. Provide oversight of installation and mission support services.
- b. Ensure continuity of the installation command when the senior commander deploys.
- c. Oversee all staff activities in support of deployment and redeployment operations on installations.
- d. Oversee all staff activities in support of deployment and redeployment planning.
- e. Synchronize with supporting units to develop and exercise the installation deployment support plan (IDSP) for all installations with deployable Army units.
- f. Ensure RC unit commanders have the necessary pre-deployment training support.
- g. Participate in and lead AFPE workgroups as required to advance the objectives of this program.
- h. Establish an installation operations center to operate in accordance with the IDSP in order to provide oversight of the following:
 - (1) Cargo and personnel movement requirements for deployment and redeployment.
 - (2) Unit, personnel, and equipment arrival and/or departures from the installation.
 - (3) Status of units in the deployment and redeployment process cycle.
 - (4) Reporting procedures.
- i. Provide operational support for fort to port (deployment) and port to fort (redployment) operations.
- j. Provide adequate unit liaison officer and/or contact personnel for HAZMAT, documentation, and prioritization.
- k. Obtain assistance from aviation units or their supporting unit to provide end-to-end helicopter support for loading/unloading rotary aircraft on vessels.
- l. Provide maintenance and/or contact team for required repair, load safety, and transport by rail, ground, or sea.
- m. Coordinate with the CG, FORSCOM and unit owning commands or NG JFHQs–State assigned to provide RC support on issuance of guidance for equipment inspection and certification prior to movement to port of embarkation (POE).
- n. Ensure MFGIs and installation unit movement planning support sites coordinate with NG JFHQs–State on equipment maintenance recovery and replacement plans.
- o. Install and maintain AIT and Automated Information System (AIS) hardware, software, supplies, and infrastructure to support deployment and sustainment operations.
- p. In coordination with the CG, AMC designate an installation level UMC and alternates. Appointments will be in writing signed by the senior commander of the installation with copy to all deployable unit commanders aligned with the installation during peacetime and on mobilization.
- q. Establish and maintain a Soldier Readiness Program Center in accordance with AR 600–8–101.
- r. Establish procedures for UMD maintenance and reporting as prescribed by this regulation and operational tasking directive.
- s. Follow established procedures for collecting new and nonstandard equipment movement characteristics. Provide support for unit equipment throughput at CONUS and outside continental United States (OCONUS) seaports. Installation assignments are provided by separate responsible ASCC tasking.

- t.* Maintain an arrival/departure airfield control group (A/DACG) in accordance with DoDD 4500.09 to support air movement of units transiting applicable aerial ports. Installation assignments are provided by separate responsible ASCC tasking.
- u.* Provide RC unit movement planning support as outlined in DA Pam 525–93.
- v.* Ensure installation unit movement planning deployment support capacity, roles, and responsibilities are detailed within the appropriate AMP as directed by AR 500–5.
- w.* Plan for and manage marshalling and staging areas on installations in support of aerial and/or sea-port operations.
- x.* In coordination with CG, AMC, CONUS organizations and activities establish local procedures to procure, store, and issue blocking, bracing, packing, crating, and tie-down materials (BBPCTM).
- y.* Ensure unit commanders identify and validate BBPCTM requirements for all deployable units on installation. Include plan for assured access to BBPCTM for all deployable units in the installation/state deployment support plan.
- z.* Establish sufficient on-hand quantities of BBPCTM to support deployment operations for units in a ready status. Priority will be given to units designated in support of Dynamic Force Employment (DFE) GFMAT requirements and units designated for deployment in the first 45 days of a contingency or OPLAN.
 - aa.* Develop and implement container procedures for all deploying units. Senior commanders responsible for PPPs, MFGIs, equipment concentration sites and mobilization and training equipment sites with forward positioned Army deployment safety stocks of containers will designate facilities, trained personnel, and material handling equipment to receive, store, service, maintain, issue, and report deployment safety stock containers, by location, to, and in accordance with, AIDPMO guidance and AR 56–4.
 - bb.* Coordinate with appropriate port support activity (PSA) to ensure correct shipping configurations of unit equipment deploying through that SPOE.
 - cc.* Forward requests for explosive safety waivers through command channels to respective ASCC for decision.
 - dd.* Coordinate with AIDPMO all intermodal asset requirements for deployment or redeployment.
 - ee.* Ensure the transportation facilities guide and installation out loading capability collection is current and accurate.
 - ff.* In coordination with CG, AMC, ensure the installation has appointed and trained personnel available to support force deployment and redeployment.
 - gg.* Provide oversight to ensure appropriate safety and risk management standards are implemented in planning, preparation, and execution of deployment, and redeployment to include individual risk assessment, and risk familiarization to reduce at risk behavior in accordance with AR 385–10.
 - hh.* Support the DEA Program competition and encourage installation participation.
 - ii.* ASCC commanders will provide specific theater entry requirements for Army forces deploying/redeploying within their CCDRs area of responsibility.
 - jj.* All commanders of units or commanders with mission command of units that deploy will—
 - (1) Ensure that unit personnel and cargo meet deployment and redeployment readiness and preparation requirements in accordance with this regulation, IDSP, or ASCC equivalent, and local deployment guidance.
 - (2) Identify, train, and equip personnel as required to support other deploying units and augment garrison deployment activities under direction of the senior commander or appointed organization.
 - (3) Prepare itemized packing lists of end-items for containerized shipment using DD Form 1750 (Packing List).
 - (4) Establish a Family Readiness Group in accordance with AR 608–1.
 - (5) Appoint primary and assistant movement coordinators consisting of brigade movement coordinators (BMCs) at the brigade or equivalent level, and UMOs at the battalion and company level. Primary and alternate UMOs will attend a Transportation School approved Unit Movement Officer Deployment Planning Course (UMODPC). Appointments are in writing. Movement coordinators will have 12-month unit retainability and up to 24 months for U.S. Army Reserve Soldiers or Soldiers of the Army National Guard of the United States. At minimum, BMCs' training will consist of a proponent approved UMODPC and JOPES Support Personnel Course (JSPC). Movement coordinators will be appointed as described under UMODPC (see DA Pam 525–93). The BMC will be in the grade of WO1 or higher (a mobility warrant officer if assigned) and the assistant BMC will be in the grade of E–7 or higher. Mobility warrant officers are exempt from the UMODPC and JSPC requirements. BMCs coordinate with different agencies in

CONUS and OCONUS. The BMC is the liaison between the UMOs at the battalion and company level. In CONUS, BMCs also liaison with the movement control team or other corresponding organization focused on redeployment. Army Reserve appointed BMCs can be an E-7 or higher, or GS7 or higher. Army Reserve commanders will appoint a primary and alternate mobility officer at the Major Support Command level, responsible for UMD management and deployment, redeployment, and mobilization readiness tasks for their assigned units. Major Support Command UMO is the liaison between Army Reserve Headquarters and brigade level.

- (6) Promote the DEA Program competition and encourage unit and installation participation.
- (7) Establish and maintain a CDDP.
- (8) The BMC, on behalf of the unit commander will—
 - (a) Coordinate the movement of personnel and equipment beyond the capability of organic unit assets with the installation transportation officer (ITO) or corresponding organization.
 - (b) Validate subordinates OEL, during predeployment operations, and the unit deployment list and forward to the ITO or corresponding organization.
 - (c) Ensure subordinate units properly prepare vehicles and equipment for shipment to include securing basic issue item (BII), weighing, and affixing the necessary markings, labels, and automated in-transit visibility (ITV) media (military shipping labels, radio frequency identification (RFID) tags, or satellite/cellular tags) to their equipment and 463L pallets.
 - (d) Review and evaluate the effectiveness of subordinate-level movement plans.
 - (e) Ensure the unit (company level and/or detachment-level) maintains an approved movement plan. The plan will be signed by the commander.
 - (f) Prepare UMD and unit movement plans for all GFMAT known demand operations and CCDD OPLAN contingencies per assigned plan identification.
 - (g) Ensure the unit (company and/or detachment-level) has at least two trained personnel available and appointment orders signed by the commander to certify HAZMAT in the grade of E-5 or above. Movement coordinators will not be appointed as a HAZMAT certifier.
 - (h) Use, account for, recover, and return AIT hardware following supply accountability procedures (see ATP 3-35 regarding AIT use).
 - (i) Report force closure of personnel and equipment through gaining chain of command for deployment operations.
 - (j) Report closure of personnel and equipment through home station chain of command for redeployment operations.
 - (k) Report unit deployment readiness (including appointment and training status of the UMO, HAZMAT certifier, air load planner, CCO, and status of OEL).
 - (l) Report UMD status as prescribed by this regulation.
 - (m) Implement safety and risk management standards in planning, preparation, and execution of deployment, and redeployment to include individual risk assessment, and risk familiarization to reduce at risk behavior in accordance with AR 385-10.

2-12. Commanding General, U.S. Army Forces Command

The CG, FORSCOM will—

- a. Prepare conventional Army forces in CONUS, and in the Commonwealth of Puerto Rico and the Virgin Islands, and serve as the Army Service Force Provider for deployment, redeployment, and accomplishment of wartime and other assigned missions.
- b. As the Army Service Force Provider for deployment, assist with the development of deployment metrics and standards consistent with the Army campaign plan.
- c. Coordinate with applicable commanders of ACOMs, ASCCs, DRUs, and other agencies, as necessary, to verify, plan, and execute total Army force movements and requirements for all deployment modes during CDDP OPLAN contingencies, crisis operations, homeland defense, GFMAT known demand operations, exercises, and military operations other than war.
- d. Ensure RC one-star and above commands, supporting RC units, have JOPES read access to facilitate and monitor unit movement from home station to air and sea POEs.
- e. Coordinate with applicable commanders of ACOMs, ASCCs, DRUs, and other agencies, as required, to verify the following:
 - (1) Force movements and requirements for OPLANs, concept plans, Army and Joint Chiefs of Staff (JCS) exercises, and concept of operations. This may require direct coordination with senior

commanders, the commander, U.S. Transportation Command (USTRANSCOM) and its transportation component commands, CCDRs, and other deployment community members for JCS exercises and contingencies.

(2) MFGIs and installation unit movement planning support providers coordinate movement and deployment support with RC unit commanders and HQs to include NG JFHQs—State and USAR geographical and functional commands (see DA Pam 525–93).

(3) RC unit commanders have the necessary deployment support to include movement. FORSCOM deployment support to RC unit mobilization support plans will be captured within Volume II of the AMP as directed within AR 500–5.

f. In coordination with senior commanders and State Adjutants General ensure BBPCT requirements are part of the CDDP.

g. In coordination with the CG, AMC and commanders of ASCCs, report the deployment status of units deploying and redeploying.

h. Provide operational support for CONUS fort to port (deployment) and port to fort (redeployment) operations (convoy, rail, and/or commercial truck).

i. Obtain assistance from aviation units or their supporting unit to provide end-to-end helicopter support for loading/unloading rotary aircraft on vessels.

j. Provide maintenance and/or contact team for required repair, load safety, and transport by rail, ground, or sea.

k. Ensure Regular Army and RC conventional units within CONUS, the Commonwealth of Puerto Rico, and the U.S. Virgin Islands are properly trained on the procedures and principles of deployment and redeployment operations.

l. Maintain Computerized Movement Planning and Status System as the automated interface to transmit UMD to JOPES.

m. Provide guidance and assistance to installations and conventional units across the Army in UMD maintenance and reporting.

n. In coordination with the CG, TRADOC, recommend improvements to deployment and/or redeployment-related DOTMLPF–P and business process enhancements.

o. In coordination with the CG, AMC and the CG, SDDC, determine the Defense Freight Railway Interchange Fleet requirements.

p. Serve as the CONUS Regular Army and RC conventional unit validator for special assignment airlift missions to Commander, USTRANSCOM and as validator for JCS exercise airlift and/or sealift requirements for all CONUS Army unit movements.

q. In coordination with the CG, AMC, develop and implement a container policy for all deploying units and coordinate all intermodal asset prepositioning, leasing, and purchasing requirements with CG, SDDC and the AIDPMO.

r. Ensure subordinate units properly prepare vehicles and equipment for shipment to include securing BII, weighing, and affixing the necessary markings, labels, and AIT media to their equipment and 463L pallets, that is, military shipping labels and RFID tags.

s. Perform quality assurance checks on UMD.

t. Develop unit deployment readiness standards including individual and unit training requirements.

u. In coordination with the CG, AMC, identify CONUS replacement centers (CRCs) to process and prepare individual military, Civilian, and contractor personnel for deployment and redeployment.

v. Promote the DEA Program competition and encourage unit and installation participation.

w. Ensure all units have trained and certified UMO, CCO, Air Load Planner, and HAZMAT personnel (UMO may also be the CCO, but cannot be the HAZMAT certifier).

x. Participate in and lead AFPE workgroups as required to advance the objectives of this program.

2–13. Commanding General, U.S. Army Training and Doctrine Command

The CG, TRADOC will—

a. Serve as a functional proponent for Army integrated deployment, redeployment, and distribution processes, supporting testing and experimentation, and automation initiatives to transform and fuse deployment and related distribution capabilities. Essential tasks include the following:

(1) Provide direct support to DCS, G–3/5/7; DCS, G–4; CIO, and DCS, G–6 for development of deployment and redeployment automation systems and planning tools.

(2) In coordination with commanders of ACOMs, ASCCs, and DRUs, review Army deployment and redeployment concepts, DOTMLPF–P, tactics, techniques, and procedures, and business process enhancements to be consistent with Joint doctrine.

(3) In coordination with the DCS, G–3/5/7 and the DCS, G–4, develop Army positions regarding Joint deployment and redeployment doctrine and concepts.

(4) Maintain the Army's deployment and redeployment doctrine portfolio.

(5) Identify, validate, and assess future deployment enablers to satisfy DoD responsiveness metrics.

(6) Support the Army Concept Development Experimentation Program to improve force deployment systems and concepts.

(7) Develop programs of instruction for courses and/or classes in TRADOC schools and units to support energy-informed operations, deployment, and redeployment individual and collective training.

(8) Include deployment and redeployment training in Officer Education System and Noncommissioned Officer Education System programs of instruction, as necessary.

(9) Publish annually, or when changes occur, the proponent approved UMODPC locations and organizations (see DA Pam 525–93).

(10) Support Army and other Service Title 10 war-game activities.

(11) In coordination with the DCS, G–3/5/7 and the DCS, G–4, develop Army deployment and redeployment tactics, techniques, and procedures and include them in the Army universal task list and mission essential task list development.

b. The Director, Deployment Process Modernization Office (DPMO), on behalf of the TRADOC Commander, will—

(1) Provide recommendations to the DCS, G–3/5/7 and the DCS, G–4 staff on key force projection and deployment issues, to include, but not limited to, serving as preparing agency for this regulation and DA Pam 525–93.

(2) Serve as the TRADOC lead for the Army's deployment and redeployment processes, in support of DCS, G–3/5/7, as the Army's proponent for force projection, focusing on deployment and/or redeployment policy, doctrine, and automation processes within the force projection framework; provide recommendations and support to all agencies, organizations, and units with force projection, deployment, and redeployment responsibilities.

(3) Review existing policies, concepts, and doctrine that promote the integration of force projection and deployment; provide recommendations to the commanders of FORSCOM, AMC, TRADOC, U.S. Army Futures Command (AFC), DCS G–3/5/7, DCS G–4, and ASCCs as appropriate, for updates and revisions to existing regulations, and provide input to future regulations, concepts, and doctrine to enhance the Army's force projection and deployment processes.

(4) Serve as Army user representative for fielded and future deployment and transportation information systems; ensure automated systems fulfill the data requirements for planning and execution of Army deployment and redeployment operations, support fielding of these systems, and serve as the manager to identify next generation system and data requirements.

(5) Serve as the TRADOC representative for determination of deployment and redeployment required capabilities and capability gaps in order to make policy, regulation, and DOTMLPF–P solution recommendations to responsible agencies including AFC Sustainment Battle Lab, for the current and future U.S. and designated multinational forces.

(6) Be the proponent for the Army's CDDP.

(7) Act as the program manager for the CSA Logistics Excellence Award, DEA; responsible to DCS, G–4 for all planning, programming, and execution for the program.

c. Participate in and lead AFPE workgroups as required to advance the objectives of this program.

2–14. Commanding General, U.S. Army Materiel Command

The CG, AMC will—

a. Serve as supporting command to other ACOMs, ASCCs, and DRUs, to deploy and redeploy forces as directed. AMC provides for installation logistics and support (minus cyber and medical) of unit deployment off active Army installations. Those supported installations include CONUS, Alaska, Hawaii, and Puerto Rico Active Component and USARC installations.

b. Support Army force providers with maintenance and responsive supply, sustainment, distribution, and materiel management in support of deployment and redeployment operations worldwide. Maintenance support is limited to specific installations in accordance with AR 750–1.

- c. Standardize deployment and redeployment processes, in coordination with CG, FORSCOM, as necessary.
- d. In accordance with AR 710–1, as the executive managers for Army pre-positioned stocks (APS), collaborate with CG, FORSCOM to provide and integrate APS site infrastructure, processes, and procedures for equipment draw and turn-in in support of deployment and redeployment operations.
- e. Under the supervision of Assistant to the Secretary of the Army (Acquisition, Logistics and Technology) and the ASA (Installations, Energy and Environment), assist the DCS, G–4, and DCS, G–9 with the technical aspects of deployment and redeployment.
- f. In coordination with the DCS, G–4, and DCS, G–9, serve as the HQDA functional proponent for deployment-related infrastructure and enablers.
- g. In conjunction with the commanders of FORSCOM, ASCCs, and SDDC, track the closure of redeployment conventional units in CONUS, Alaska, Hawaii, and Puerto Rico.
- h. In coordination with the commanders of other ACOMs, and DRUs:
 - (1) Designate an installation level UMC and alternates. Appointments will be in writing signed by the senior commander of the installation with copy to all deployable unit commanders aligned with the installation during peacetime and on mobilization.
 - (2) Ensure the installation has appointed and trained personnel available to support force deployment and redeployment.
- i. Report the deployment status of units deploying and redeploying in CONUS, Alaskan, Hawaiian, and Puerto Rican Active Component and USARC installations.
- j. In coordination with the commanders of FORSCOM and SDDC, determine the Defense Freight Railway Interchange Fleet requirements.
- k. In coordination with the CG, FORSCOM, develop and implement a container policy for all deploying units and coordinate all intermodal asset prepositioning, leasing, and purchasing requirements with the CG, SDDC and the AIDPMO.
- l. In coordination with the CG, FORSCOM, support CRCs to process and prepare individual military, Civilian, and contractor personnel for deployment and redeployment.
- m. Advise senior commanders and State Adjutants General on the process to obtain BBPCT.
- n. Incorporate asset visibility and ITV procedures into AMC business processes in accordance with AR 700–80.
- o. Serve as designated single manager of Army Rail.
- p. Maintain AMC managed AIT and AIS hardware, software, supplies, and infrastructure to support deployment, redeployment, and sustainment operations.
- q. Promote the DEA Program competition and encourage unit and installation participation.
- r. Provide web-based applications using data from the Logistics Data Analysis Center to support the coordination, planning, and tracking of Reset and assist in the identification of excess equipment to theater and assist with retrograde planning through the Army Enterprise System Integration Program (available at <https://www.eis.army.mil/aesip-hub>).
- s. Provide web-based automated support to the lead material integrator in the mission of synchronizing equipment distribution and/or redistribution actions for the Army.
- t. Participate in and lead AFPE workgroups as required to advance the objectives of this program.
- u. Manage DoD Activity Address Code activation, change, and deletion processes.
- v. Maintain contingency and operational DoD Activity Address Codes alignment to standard unit identification code (UIC), primary derivative unit identification code (DUIC) and home station DUIC, as required.
- w. In coordination with CG, TRADOC, recommend improvements to deployment and/or redeployment-related DOTMLPF–P and business process enhancements.
- x. Assist NG JFHQs–State, regional readiness commanders, operational and functional commanders, and training commanders in unit movement planning and UMD reporting as approved by CG, TRADOC.
- y. In coordination with DCS, G–9, coordinate with commanders of ACOMs, ASCCs, DRUs, and deployable units to develop the prioritized Armywide installation deployment infrastructure list and submit to the DA for approval and prioritization.
- z. Standardize installation deployment and redeployment support processes, in coordination with commanders of ASCCs, or FORSCOM at AMC installations worldwide.
- aa. Collaborate with CG, FORSCOM as the conventional Service Force Provider and responsible commander for CRCs, with the U.S. Army Special Operations Command (USASOC) as the special operations Service Force Provider, and with U.S. Army Space and Missile Defense Command (USASMDC) as the

Army Space Forces Service Provider to provide and integrate installation infrastructure, and standardize processes and procedures in support of deployment and redeployment operations.

(1) Prepare, coordinate, and execute operations supporting deployment and redeployment at AMC managed installations as required. This includes but is not limited to the following:

- (a) Installation force protection.
- (b) Soldier readiness processing.
- (c) Cargo marshalling, staging, and inspection areas.
- (d) Implement safety and risk management standards in planning, preparation, and execution of deployment and redeployment-related services provided to ACOMs, ASCCs, and DRUs in accordance with AR 385–10.

(2) Provide inter-Service support to tenants per tenant host agreement.

(3) In coordination with DCS, G–3/5/7, DCS, G–4, CG, FORSCOM, and CG, TRADOC develop installation metrics that assess the ability to support deployment/redeployment of forces. In conjunction with DCS, G–9, incorporate these metrics into the ISR.

(4) In coordination with CG, SDDC and/or AIDPMO, provide and maintain an installation container yard for non-unit owned containers.

(5) Continually assess force deployment and/or redeployment requirements and provide personnel, equipment, and support infrastructure to perform the missions in accordance with this regulation.

(6) Provide bandwidth requirement to U.S. Army Cyber Command (USCYBERCOM) who will ensure sufficient bandwidth to support deployment and redeployment, and exercise processes originating at AMC installations and AMC supported locations.

(7) In support of the senior commander, develop and publish IDSPs. The IDSPs will be consistent within geographic regions, and compatible across the Army.

(8) Coordinate with CG, FORSCOM to support CRC operations, as directed.

(9) In coordination with CG, TRADOC, recommend improvements to deployment and/or redeployment-related DOTMLPF–P, and business process enhancements.

(10) As directed, assign facilities to senior commanders or units to establish and maintain sufficient on-hand quantities of BBPCT following established and validated requirements.

(11) Coordinate with commanders of other ACOMs, ASCCs, DRUs, and other agencies, as required, to source validated force requirements for OPLANs, concept plans, and concept of operations.

(12) Establish an IDSP repository at IMCOM headquarters.

2–15. Commanding General, U.S. Army Futures Command

The CG, AFC will—

a. Submit requirements for future deployment, redeployment, and related distribution automation systems to DCS G–3/5/7.

b. Provide analysis, simulation, and experimentation support to DCS G–3/5/7 for deployment analysis, and war-game activities.

c. Coordinate unit deployment and sustainment requirements with AFC units, installations, garrisons, USTRANSCOM and its transportation component commands, CCDRs, and other deployment community members for JCS exercises and contingencies.

d. Participate in and lead AFPE workgroups as required to advance the objectives of this program.

2–16. Commanding General, U.S. Army Special Operations Command

The CG, USASOC will—

a. Serve as supporting command to other ACOMs, ASCCs, and DRUs, as required, to deploy and redeploy special operations forces.

b. Use the appropriate AMP volume of AR 500–5 for deployment and redeployment planning and execution. However, USASOC policies and procedures will be initiated as needed to satisfy exceptions as conditions imposed by law or operational concerns develop.

c. Coordinate unit deployment and sustainment requirements with Army special operations forces (ARSOE) units, installations, garrisons, USTRANSCOM and its transportation component commands, CCDRs, and other deployment community members for JCS exercises and contingencies.

d. Maintain an automated interface to transmit UMD to JOPES.

e. Maintain an automated interface by means of the Global Command and Control System with JOPES.

- f.* Serve as the CONUS ARSOF unit validator for special assignment airlift missions to Commander, USTRANSCOM, and validate JCS exercise airlift and sealift requirements for all CONUS ARSOF unit movements.
- g.* Prepare ARSOF in CONUS for deployment, redeployment, and accomplishment of wartime and other assigned missions.
- h.* Maintain the ARSOF master file of standard UMD and prescribe reporting procedures for ARSOF units to support strategic planning and movement execution.
- i.* Prescribe reporting procedures for exercise movements, contingencies, and Joint operations.
- j.* Coordinate with applicable commanders of ACOMs, ASCCs, DRUs, other agencies, and the U.S. Special Operations Command, as required, to source validated force requirements for OPLANs, concept plans, and concept of operations.
- k.* Report the status of deploying units to U.S. Special Operations Command from mobilization and prepare to deploy order until the required delivery date.
- l.* Generate movement characteristics data for ARSOF units, current and proposed, for inclusion in the JCS TUCHA data file used in the OPLAN development using JOPES.
- m.* Ensure, in conjunction with the Director, ARNG, if directed by the CNGB, that the CONUS ARSOF units are properly trained on the procedures and principles of deployment and/or redeployment operations.
- n.* Coordinate with the CG, SDDC regarding the Defense Freight Railway Interchange Fleet requirements.
- o.* Review and when necessary, approve unit requests for explosive safety waivers generated by movement requirements.
- p.* In coordination with TRADOC, recommend improvements to deployment and/or redeployment-related DOTMLPF-P, and business process enhancements.
- q.* Promote the DEA Program competition and encourage unit and installation participation.
- r.* Participate in and lead AFPE workgroups as required to advance the objectives of this program.

2-17. Commanding General, U.S. Army Space and Missile Defense Command

The CG, USASMDC will—

- a.* Serve as supporting command to other ACOM, ASCC, and DRU commanders, as required, to deploy and redeploy space and missile defense forces.
- b.* Use the appropriate AMP volume of AR 500-5, for deployment and redeployment planning and execution.
- c.* Coordinate unit deployment and sustainment requirements with commanders of Army space units, installations, garrisons, USTRANSCOM and its transportation component commands, CCDRs, and other deployment community members for JCS exercises and contingencies.
- d.* Maintain an automated interface to transmit UMD to JOPES.
- e.* Maintain an automated interface by means of the Global Command and Control System with JOPES.
- f.* Serve as the Army space unit validator for special assignment airlift missions to Commander, USTRANSCOM and validate JCS exercise airlift and sealift requirements for all Army space unit movements.
- g.* Prepare Army space units for deployment, redeployment, and accomplishment of wartime and other assigned missions.
- h.* Maintain the Army space master file of standard UMD and prescribe reporting procedures for Army space units to support strategic planning and movement execution.
- i.* Prescribe reporting procedures for exercise movements, contingencies, and Joint operations.
- j.* Coordinate with commanders of applicable ACOMs, ASCCs, DRUs, other agencies, and U.S. Space Command, as required, to source validated force requirements for OPLANs, concept plans, and concept of operations.
- k.* Report the status of deploying units to U.S. Space Command from mobilization and prepare to deploy order until the required delivery date.
- l.* Generate movement characteristics data for USASMDC units, current and proposed, for inclusion in the JCS TUCHA data file used in the OPLAN development using JOPES.
- m.* Ensure, in conjunction with the ARNG and USARC, that the CONUS USASMDC units are properly trained on the procedures and principles of deployment and/or redeployment operations.

- n. Coordinate with the CG, SDDC regarding the Defense Freight Railway Interchange Fleet requirements.
- o. In coordination with the CG, TRADOC, recommend improvements to deployment and/or redeployment-related DOTMLPF-P, and business process enhancements.
- p. Promote the DEA Program competition and encourage unit and installation participation.
- q. Participate in and lead AFPE workgroups as required to advance the objectives of this program.

2-18. Commanding General, U. S. Army Cyber Command

The CG, USCYBERCOM will—

- a. Serve as supporting command to other ACOMs, ASCCs, and DRUs, as required, to deploy and re-deploy cyber, signal, information operations, and electronic warfare forces.
- b. Tailor, coordinate, or execute unit deployment and sustainment requirements for all Army cyber, information operations, and electronic warfare capabilities.
- c. Coordinate with commanders of applicable ACOMs, ASCCs, DRUs, other agencies, and USCYBERCOM, to source validated force requirements for OPLANs, concept plans, and concept of operations.
- d. Report the status of deploying units to USCYBERCOM and FORSCOM from mobilization and prepare to deploy order until the required delivery date.
- e. Prepare Army cyber units for deployment, redeployment, and accomplishment of wartime and other assigned missions.
- f. Execute cyberspace operations related security cooperation activities in support of USCYBERCOM and ASCCs.
- g. Participate in and lead AFPE workgroups as required to advance the objectives of this program.

2-19. Commanding General, Medical Command

The CG, MEDCOM will—

- a. Execute assigned responsibilities contained in 10 USC 7013(b) on behalf of the SECARMY.
- b. Communicate and coordinate directly with ACOM, ASCC, and other DRU commanders, HQDA, other DoD headquarters and agencies, and other government departments, as required, on matters of mutual interest subject to procedures established by CSA.
- c. Participate in and lead AFPE workgroups as required to advance the objectives of this program.
- d. Establish and maintain relationships with commanders of:
 - (1) FORSCOM and appropriate ASCCs, DRUs, or commands for deployment and redeployment requirements.
 - (2) The Defense Logistics Agency to develop and execute policies and procedures for medical logistics organizations pertaining to theater lead agents for medical materiel.

2-20. Commanding General, Military Surface Deployment and Distribution Command

The CG, SDDC will—

- a. Serve as the ASCC to USTRANSCOM and DoDs single port manager for seaports and surface integration.
- b. Provide global surface deployment command, control, and distribution operations to meet national security objectives in support of GFMAP known demand and DFE operations, exercises, and limited notice LSCO and contingencies.
- c. Manage the surface movement of deploying units and sustainment from CONUS and OCONUS installations to the selected theater of operations seaports of debarkation or further depending on CCDR concept of operation.
- d. Manage the surface movement of redeploying units, sustainment, and retrograde to CONUS and OCONUS installations.
- e. Coordinate with DCS G-3/5/7 and the CG, FORSCOM to issue a surface tasking order to installations for deploying units.
- f. Coordinate with DCS G-3/5/7 and ASCC commanders to issue call forwards to installations for redeploying units.
- g. Select and operate common user SPOE and seaports of debarkation in support of CCDRs, as required.
- h. In coordination with Military Sealift Command, develop sealift requirements according to JOPES.

- i. Perform mobility assessments, PPP capability assessments, transportation assessments, port and installation infrastructure assessments, and transportation engineering in support of deployment and redeployment and strategic mobility issues. Make recommendations to ensure deployment system capability equals force projection requirements according to DCS, G-3/5/7 guidance.
- j. Provide deployment, distribution, and redeployment support to deploying and redeploying units globally.
- k. Obtain, operate, and maintain sufficient ITV capability to capture deployment and redeployment data at DoD and designated CONUS and OCONUS ports.
- l. SDDC through SDDC Transportation Engineering Agency, in accordance with Defense Transportation Regulation (DTR) 4500.9-R, and as designated by Commander, USTRANSCOM, is the DoD executive agent in public highway matters. As executive agent, USTRANSCOM determines military essentiality of a highway movement by commercial carrier based on declaration received from the military shipper and evaluate the capability of transportation modes, other than highway, to support the military mission.
- m. Through its stevedore and related terminal services contracts, support deployment and redeployment units through all CONUS seaports to facilitate throughput of unit equipment.
- n. Ensure unit home station DUIC are registered in Defense Readiness Reporting System-Army, and that operational and contingency DoD Activity Address Codes have been constructed/properly aligned.
- o. Participate in and lead AFPE workgroups as required to advance the objectives of this program.
- p. Provide logistical support at SPOEs based on mission requirements for FORSCOM and/or ASCCs mission command element to include, but limited to the following:
 - (1) Adequate office space (free from weather).
 - (2) Adequate power source.
 - (3) Latrine facilities.
 - (4) Information for local services.
 - (5) When required, request FORSCOM headquarters and/or other ASCCs to provide port support augmentation for operators for specialized equipment.
- q. Track deployment and redeployment timeline performance metrics.
- r. Process DoD explosive safety waivers and coordinate for U.S. Coast Guard support for units moving through CONUS commercial ports.
- s. Provide trained and equipped deployment support teams to assist installations in conducting unit deployment operations.
- t. Manage the Defense Freight Railway Interchange Fleet, track rail shipments, and act as internal source of knowledge on commercial railroad operations.
- u. In coordination with CG, TRADOC, recommend improvements to deployment and/or redeployment-related DOTMLPF-P and business process enhancements.
- v. Promote the DEA Program competition and encourage unit and installation participation.
- w. In coordination with the CG, FORSCOM and CG, AMC, ensure Army infrastructure databases accurately reflect force projection requirements.
- x. As the Global Container Manager and through the SDDCs, AIDPMO will—
 - (1) Provide DoD container management in coordination with the Services.
 - (2) Serve as the Army “Single Manager” for Army-owned/Army-leased International Standardization Organization (ISO) containers, flat racks, and other distribution platforms.
 - (3) Coordinate ISO container procedures with the Services in developing contingency operations and sustainment for combatant commands.
 - (4) Serve as the DoD Single Manager for the lease of commercially available intermodal equipment, and the incorporation of commercial containers into pools. Serve as Army’s Authorized Ordering Authority under SDDCs master lease contract to include centralized control for all Army-leased intermodal equipment.
 - (5) Establish a worldwide-automated container monitoring and management system for DoD-owned containers and all containers in the Defense Transportation System.
 - (6) Manage, monitor, report, and provide asset visibility of DoD-owned, DoD-leased, and commercial intermodal surface shipping platforms and containers while in the Defense Transportation System or within a theater of operations, based on coordination with the CCDR.
 - (7) Issue ISO numbers and maintain a register of all DoD-owned ISO containers.

2–21. Commanding Generals of other Army service component commands

CGs of other ASCCs will—

- a. In cooperation with other ACOM, ASCC, and DRU commanders, prepare units for deployment and redeployment activities in support of exercises, operations, and the appropriate AMP volume listed in AR 500–5.
- b. Maintain the ASCC master file of standard UMD and prescribe reporting procedures for ASCC conventional units to support strategic planning, movement execution, exercise movements, contingencies, and Joint operations.
- c. Provide guidance to ASCC units on UMD maintenance and reporting.
- d. Ensure ASCC units and installations report deployment readiness through CUSR and ISR, respectively.
- e. Identify unit deployment and theater entry training requirements.
- f. Ensure that ASCC-aligned Army units are properly trained on the procedures and principles of deployment and redeployment operations.
- g. Conduct Joint reception, staging, onward movement, and integration, as required.
- h. In coordination with the CG, FORSCOM track the status of deploying and redeploying units. Provide status to the DCS, G–3/5/7 from mobilization and preparation of deploy order, until the required delivery date.
- i. Review, and when necessary, approve unit and installation requests for explosive safety waivers generated by movement requirements.
- j. Ensure subordinate units properly prepare vehicles and equipment for shipment to include securing BII, weighing, and affixing the necessary markings, labels, and AIT media to their equipment and 463L pallets.
- k. Issue guidance for equipment inspection and certification prior to movement to the POE.
- l. Conduct quality assurance checks on UMD.
- m. Ensure unit deployment readiness standards, including individual and unit training requirements, are in accordance with deployment preparedness and training that supports requirements (see AR 525–30).
- n. In coordination with the CG, TRADOC, recommend improvements to deployment and/or redeployment-related DOTMLPF–P, and business process enhancements.
- o. Coordinate all intermodal asset requirements for deployment or redeployment with the CG, SDDC. Elevate critical infrastructure requirements and gaps to associated Geographic Combatant Command for prioritization.
- p. Support the DEA Program competition and encourage unit and installation participation.
- q. Operate and manage BBPCT facilities.
- r. Procure BBPCT materials in accordance with established and validated requirements to support deployment/redeployment operations.
- s. In coordination with senior commanders ensure BBPCT requirements as part of the CDDP.
- t. Secure BBPCT material received from deploying units for use during redeployment.
- u. Ensure the units' transportation system of record operators update unit OEL data annually in the transportation system of record, and the property book system of record, and/or when equipment (major end item) is added, removed, or modified.
- v. Participate in and lead AFPE workgroups as required to advance the objectives of this program.

2–22. Senior commander

The senior commander will—

- a. In cooperation with commanders of other ACOMs, ASCCs, and DRUs, provide oversight and priorities for installation support services in support of exercises, operations, and the appropriate AMP volume listed in AR 500–5.
- b. Routinely resolve installation issues with the CG, AMC and, as needed, the associated ACOM, ASCC, or DRU commanders.
- c. Synchronize and integrate Army priorities and initiatives at the installation.
- d. Establish installation priorities among all resident and supported units.
- e. Delegate, as necessary, assigned duties and responsibilities to the garrison commander unless prohibited by law or regulation.

- f. Use the garrison as the primary organization to provide services and resources to customers to enable unit readiness and force projection.
- g. Coordinate with the commanders of FORSCOM and U.S. Army Pacific (USARPAC) for their assigned units, respectively, to identify and initiate DRE for selected units (see DA Pam 525–93).
- h. Implement a CDDP for the installation.
- i. Coordinating with the CG, AMC and Service providers, develop, approve, and publish IDSPs in accordance with DA Pam 525–93. The IDSPs will be consistent within geographic regions and compatible across the Army. Additional requirements for executing the IDSP include:
 - (1) Develop an annual IDSP exercise and evaluation program.
 - (2) Report IDSP exercise and evaluation to the next higher headquarters.
 - (3) Senior commanders of CONUS based installations with early deploying units will also report IDSP exercise and evaluation to FORSCOM G–33 Battle Captains.
 - (4) IDSP exercises should be conducted with allocated operating funds.
- j. Establish local procedures for units to procure, store, and issue BBPCT materials.

Chapter 3

Deployment Readiness Exercise

3–1. Overview

- a. This chapter provides Army DRE and the CSA EDRE Program policies, and delineates roles, responsibilities, command relationships, and authorities for DRE planning, execution, and support. It applies to actual or simulated movements of units, personnel, or equipment during DREs, and supports AR 350–28. It also applies to the following three levels of DREs:
 - (1) Level I DRE is designed to evaluate a unit's ability to alert, assemble, and conduct Soldier readiness tasks and ensure the appropriate deployment certifications, appointment orders, standard operating procedures, movement request submission process, and system documentation are in place to complete a limited notice deployment.
 - (2) Level II DRE includes Level I DRE activities and is designed to evaluate a unit's ability to conduct complete loadout operations and installation turn-in activities that support an unannounced or limited notice deployment. Actual packing of a representative sample of the overall unit onto transportation platforms should be accomplished but installation turn-in can be simulated.
 - (3) Level III DRE includes Level II DRE activities and is designed to evaluate a unit's ability to conduct strategic movement by air or surface in support of unannounced or a limited notice deployment.
- b. The CSA EDRE Program includes Level III DRE activities executed within the funding provided by HQDA. The CSA EDRE Program synchronizes and integrates Army Force Projection efforts to exercise and evaluate the total deployment process and inform development of DOTMLPF–P solutions to enable the Army to deploy and sustain operations. EDREs are intended to improve the Army's ability to quickly project national power by exercising all of the Army's strategic mobility methods (air, land, and sea), optimizing the Army's prepositioned stocks, implementing expeditionary mission command systems and concepts, while evaluating unit and installation Armywide processes, and informing HQDA PPPs.
- c. Processes, procedures and information for the execution of DREs are covered in DA Pam 525–93.

3–2. Program responsibilities

- a. HQDA will—
 - (1) DCS, G–1 will—
 - (a) Assist the ASA (M&RA) to develop personnel policies relating to the personnel processing for DREs of Regular Army and RC Soldiers in accordance with AR 600–8–101.
 - (b) Assist the ASA (M&RA) to develop policies and procedures relating to the personnel processing, accountability of individual augmentees, and the staffing of deployed Joint headquarters during deployment exercises.
 - (2) DCS, G–3/5/7 will—
 - (a) Develop Army DRE policy and guidance and serve as the HQDA proponent for the DRE processes.
 - (b) Establish deployment exercise goals, missions, metrics, and standards for the Army for commanders to use and assess DREs.
 - (c) Program requirements, manage and distribute funding for the CSA EDRE program to FORSCOM.

- (d) Provide guidance to DCS, G-4 annually on number and type of DREs.
 - (e) Serve as the Army point of contact for JOPES and the maintenance of TUCHA data.
 - (f) Serve as the point of contact to the Joint Staff for DRE doctrine and policy.
 - (g) Validate command submitted DRE training program evaluation group (PEG) related resourcing requirements/changes annually during the programming phase of the planning, programming, budgeting, and execution (PPBE) cycle. Fund validated requirements to levels consistent with HQDA policy and senior leader directives.
- (3) DCS, G-4 will—
- (a) Assist the DCS, G-3/5/7 with the technical aspects of deployment, training, and strategic mobility to include doctrine, policy, and transportation systems (includes platforms, as well as automation and information systems).
 - (b) Assist the DCS, G-9 and CG, AMC with the technical aspects of support to deployment and redeployments. This includes, but is not limited to, doctrine, policy, and transportation systems (for example, lift capabilities, PPPs, automation, and transportation information systems).
 - (c) In coordination with the DCS, G-3/5/7, provide advice on the development of policies and provide guidance that ensures responsive, flexible, and effective DRE support to participants.
 - (d) Validate command submitted DRE training PEG related resourcing requirements/changes annually during the programming phase of the PPBE cycle. Fund validated requirements to levels consistent with HQDA policy and senior leader directives.
- (4) DCS, G-6 will—
- (a) Supervise the execution of Army IM and IT policies and programs, including those that support Army deployment and redeployment.
 - (b) Create network architecture and information sharing policy, modernize Army resource management processes, ensure the synchronization of the Army's network activities, and provide the SECARMY and the CSA with advice on communications issues on warfighting capabilities, including processes that support Army deployment and redeployment.
 - (c) Coordinate with commanders of ACOMs, ASCCs, DRUs, and Defense Information Systems Agency to ensure adequate bandwidth requirements validated by the originating organization are met in order to support DREs.
- (5) DCS, G-9 will—
- (a) Ensure installation readiness by providing the infrastructure, services, and processes that responsively support deployment training, force projection, force sustainment, recovery, reconstitution, and force protection.
 - (b) Develop readiness metrics that assess installation ability to train and support exercise forces and, in coordination with the DCS, G-3/5/7, incorporate these metrics into Army readiness reporting.
 - (c) Address deployment exercise requirements and prioritization during scheduled Soldier and Family Readiness Board of Directors meetings.
 - (d) Under the supervision of Assistant to the Secretary of the Army (Installations, Energy, and Environment), recommend installation policy that supports the Army's training and deployment exercise objectives.
 - (e) Develop plans to execute unit movement planning support during DREs.
 - (f) Validate command submitted DRE sustaining PEG related resourcing requirements/changes annually during the programming phase of the PPBE cycle. Fund validated requirements to levels consistent with HQDA policy and senior leader directives.
- b. The CG, FORSCOM will—
- (1) Perform all functions and governing actions during actual deployments that are necessary to adequately conduct EDREs and train participating units (see para 2-12).
 - (2) Serve as HQDA's lead agent for the CSA EDRE Program.
 - (3) Assist in the development of Army plans and execute actions necessary to deploy the forces and resources required to meet the requirements of the CCDRs.
 - (4) After EDRE assessments are complete, the chain of command (O6 or above) is responsible for validating mission readiness through an externally evaluated culminating training event.
 - (5) Execute the EDRE program in coordination with the CG, TRADOC, and publish lessons learned from EDREs.

Note: DRE and EDRE impacts the Regular Army differently than it impacts the Army Reserve and the Army National Guard of the United States. For example, conducting a Level II DRE for the Army National Guard of the United States will require additional funding as these exercises include loading out equipment. The Army National Guard of the United States equipment can be dispersed throughout CONUS. Plans must include program funding for the Army National Guard of the United States to conduct a Level II DRE.

c. The CG, AMC will serve as supporting command to ACOMs, ASCCs, and DRUs, as required, to realistically exercise the deployment of forces to and from installations. This includes providing flexibility to USASOC unique deployment requirements. The CG, AMC in conjunction with the CG, SDDC will perform all functions in chapter 2 of this regulation that govern the actions during actual deployments that are necessary to adequately conduct DREs and train participating units.

(1) The CG, SDDC will—

- (a) Issue simulated surface tasking orders to installations for deploying units.
- (b) Selectively schedule ships and/or port support as required for actual use during exercises.
- (c) Test ITV capability to capture deployment and redeployment data during exercises.
- (d) Provide a PSA capability during deployment exercises to facilitate deploying unit and PSA training.

Coordinate with CG, FORSCOM, and supporting ASCC commanders for requirements outside of SDDC capability.

(e) Track deployment and redeployment timeline performance metrics.

(f) Process DoD explosive safety waivers and coordinate for U.S. Coast Guard support for units moving through CONUS commercial ports.

(g) Provide trained and equipped deployment and distribution support teams to assist installations in conducting unit DREs.

(h) Provide DRE reports to headquarters directing the DRE and other participants, as required.

(i) Report discrepancies and exercise shortfalls to the command directing the DREs.

(2) Submit DRE unique resourcing requirements/changes annually during the programming phase of the PPBE cycle to the appropriate HQDA PEG.

(3) Ensure the ITO will—

(a) Identify and validate actual air and sealift requirements with supporting ACOMs so that USTRANSCOM can allocate the assets from the most prudent source. Simulate validation of exercise lift requirements. Verify accuracy of validation to the supported ASCC.

(b) Ensure units have properly marked equipment, pallets, and containers for mode of transport projected for the equipment and for ITV tracking and accurately uploaded data into AIT media.

(c) As appropriate, exercise installation CCO to simulate proper control of container assets and to inspect and certify intermodal containers in accordance with the Convention for Safe Containers.

(d) In coordination with AIDPMO, develop policy and procedures for management and actual movement of unit cargo containers on the installation. Use the prescribed container management automation system of record for government owned and leased containers.

(e) Prepare, coordinate, and exercise operations supporting deployment and redeployment to include A/DACG and installation marshalling and staging areas, rail, commercial truck, and other required installation deployment support activities on Army field support brigade/Logistics Readiness Center-supported installations as required and in accordance with installation support agreements.

(f) Assist exercising units with the procurement of deployment-related BBPCT requirements.

(g) Assist deploying units in developing UMD and provide quality assurance as part of the installation deployment process.

(h) Report UMD status as prescribed by this regulation.

(i) Provide entitlements counseling for personal property and privately-owned vehicle storage, and coordination for eligible Soldiers in accordance with the Joint Travel Regulation and Defense Transportation Regulation.

(j) Report discrepancies and exercise shortfalls to the command directing the DRE.

d. The CAR will—

(1) Perform all functions in chapter 2 of this regulation that govern actions during deployments which are necessary to adequately conduct DREs and train participating units.

(2) Ensure USARC unit commanders and UMOs are properly trained on the procedures and principles of deployment exercises.

- (3) Provide transportation guidance to operational, functional, training, and supporting commands on the movement of individuals and units for DREs available or selected for their organizations.
- (4) Assist USAR units in developing movement plans and data for DREs.
- (5) Ensure timely and accurate submission of movement requirements for exercises and required UMD updates by subordinate units.
- (6) Ensure USAR unit commanders maintain approved unit movement plans.
- (7) Prepare USARC mobilization support for groups and/or battalions designated to support IMCOM during inactive duty training to provide installation DRE support.
- (8) Publish unit deployment readiness standards governing DRE.
- (9) Report discrepancies and exercise shortfalls to the command directing the DRE.
- e. The CNGB will—
 - (1) Perform all functions in this regulation that govern actions during actual deployments which are necessary to adequately conduct DREs and train participating units.
 - (2) Ensure ARNG units, NG JFHQs—State defense movement coordinators, UMCs, and UMOs are properly trained on the procedures and principles of deployment exercises, planning concepts, reporting, and responsibilities.
 - (3) Provide transportation guidance to NG JFHQs—State on the movement of individuals and units to exercise sites.
 - (4) Assist NG JFHQs—State in developing movement plans and data for exercises.
 - (5) Ensure timely and accurate submission of movement requirements and updates for exercises and required UMD updates by subordinate units.
 - (6) Establish procedures for obtaining exercise readiness standards including individual and unit training requirements.
 - (7) Report discrepancies and exercise shortfalls to the commander directing the DRE.
- f. Senior commanders of Army installations will—
 - (1) Provide general oversight and direction of installation and mission support services during deployments, redeployments, and exercises.
 - (2) Oversee all staff activities in support of DRE operations on installations.
 - (3) Oversee all staff activities in support of DRE planning.
 - (4) Define, through the IDSPs in coordination with garrison, the local procedures for forces.
 - (5) Establish an installation operations center to operate in accordance with IDSPs in order to provide command and control to the following:
 - (a) Cargo and personnel movement requirements for DREs.
 - (b) Unit, personnel, and equipment arrival and/or departures from the installation.
 - (c) Status of units in the DRE process cycle.
 - (6) Establish and maintain a Soldier Readiness Program Center in accordance with AR 600–8–101 and be prepared to operate the center as required for exercises.
 - (7) Maintain an A/DACG using DoDD 4500.09 to support actual air movement and simulated exercise movement of units transiting applicable aerial ports.
 - (8) Provide unit movement planning support and/or detailing of base level support.
 - (9) Plan for and operate marshaling and staging areas on installations in support of aerial and/or sea-port exercises and actual operations in support of exercises.
 - (10) Establish local procedures for units to procure, store, and issue BBPCT materials.
 - (11) Assist NG JFHQs—States, regional readiness commands, operational and functional commands, and training commands in unit movement planning and UMD reporting. This will include assistance with the transportation system of record training.
 - (12) Coordinate with appropriate SDDC transportation battalion or detachment (port manager) commander to ensure correct shipping configurations of unit equipment are compliant with surface tasking orders for units actually deploying or simulating deployment through a SPOE.
 - (13) Forward requests for explosive safety waivers through command channels to respective ASCC commanders for approval.
 - (14) Coordinate with AIDPMO all intermodal asset requirements for exercises or actual use of intermodal assets during exercise operations.
 - (15) Ensure a representative from public affairs is part of the planning process, receives information pertaining to the DRE at the earliest possible time, and develops public affairs guidance (PAG) for internal and external audiences. PAG will be approved by the next higher level public affairs officer.

(16) Direct commanders of participating unit(s) to give the following statement to all unit personnel not later than N+8 hours; senior commander is authorized delay beyond N+8 based on DRE scenario, but should not exceed N+24: "This DRE summoned at (specify the date and time here) hours was called to test our capability to alert, recall, and prepare to deploy under emergency conditions. It is also a test of the installation's capability to support the deployment of this unit under emergency conditions."

g. Army component force provider commanders (USARPAC, U.S. Army Europe, U.S. Army North, U.S. Army South, USASMDC, and FORSCOM) will—

(1) Support deployment operations and provide forces for CCDRs. A viable and sustainable DRE Program is required providing for unit and installation readiness. The headquarters commanders of units scheduled and participating in DRE will perform all functions in this regulation governing actions during actual deployments that also apply to conducting DRE.

(2) Ensure unit execution of DREs reflect as closely as practical the requirements for actual deployment operations in support of OPLAN and contingency plans utilizing the Joint planning process. Develop Army plans and executes actions to exercise forces and provide resources required to meet CCDR requirements.

(3) Monitor, observe, and assess DREs. Coordinate with subordinate commanders and supporting agencies and commands for training and resources required for the conduct of DREs.

(4) Include support and planning for DREs in memorandums of understanding and inter-Service support agreements with external supporting agencies and commands.

(5) Coordinate with commanders of supporting major subordinate commands, mission support elements, ACOMs, DRUs, and ASCCs, or agencies for installation resources required for the conduct of DREs.

3–3. Deployment readiness exercise minimum requirements

a. At a minimum modified table of organization and equipment (MTOE) Regular Army UIC (operational forces) and deployable table of distribution and allowances units will conduct one Level I and Level II DRE annually. Level I and Level II DREs can be executed at the Regular Army UIC level or as a component of a larger battalion or brigade DRE. Units that are deployed or within 90 days of deployment are exempt from annual DRE requirements.

b. DFE Immediate Response Force/Contingency Response Force, and/or Chemical, Biological, Radiological, Nuclear Response Enterprise units, Homeland Defense, and specialized conduct at least one limited notice Level II DRE annually.

c. All units must maintain a no-notice, expeditionary mindset. Therefore, all units must prepare equipment for deployment consistent with the capability allowed by the unit status. Senior commanders and mission commanders will establish and/or determine requirements for these units based on unit strength and the unit capabilities, and provide the appropriate support to assure a realistic DRE event.

d. Commanders may expand the above requirements to incorporate field training exercises (FTXs). If a FTX is conducted, it must not degrade DRE emphasis on strategic deployment (that is, vehicle loading for an actual tactical convoy during an FTX does not fulfill the requirement to prepare similar equipment for simulated strategic deployment).

e. Units in the regeneration phase of their unit readiness cycle are not typically scheduled for a DRE. However, all units must maintain a no-notice, expeditionary mindset. Therefore, all units must prepare equipment for deployment consistent with the capability allowed by the unit status. Senior mission commanders and/or mission support elements will establish and/or determine requirements for these units based on unit strength and the unit capabilities, and provide the appropriate support to assure a realistic DRE event.

f. At a minimum MTOE Regular Army UIC (operational forces) and deployable table of distribution and allowances units from the RC will conduct one Level I DRE annually. Level I DREs can be executed at the Regular Army UIC level or as a component of a larger battalion or brigade DRE. Select RC units will also conduct Level II DREs annually. Selecting RC units for a DRE must consider exempting units in a reduced readiness status to include the following:

(1) Units deploying 50 percent or more personnel or equipment.

(2) Units currently undergoing modernization.

(3) Units ordered to undergo some form of transformation (for example, deliberate modernization & divestiture, de-modernization, activation, inactivation, conversion, reorganization, and/or re-stationing actions).

- (4) Units that are deployed or within 180 days of deployment.

3–4. Classification

a. The DREs are generally conducted on an unclassified basis. There may be occasions when operational mission briefings are classified or required to be protected as controlled unclassified information (CUI). Classification of a mission briefing is derived from the information owner's security classification guide (SCG) or other source document to include other lead Federal agency in charge of the mission's SCG. CUI must be identified and controlled in accordance with DoDI 5200.48.

b. In the event any portion of a DRE is classified, detailed security classification guidance that clearly identifies the specific elements of DRE requiring classification, reason cited source document (for example, SCG) for classification, and declassification instructions must be provided to the executing unit (see DoDM 5200.01).

3–5. Public affairs

a. The headquarters commander initiating the DRE will ensure that a representative from public affairs is part of the planning process, receives information pertaining to the DRE at the earliest possible time, and develops the PAG for internal and external audiences. PAG will be approved by the next higher level public affairs officer.

b. The commander of the participating unit(s) will give the following statement to unit personnel not later than N+8 hours. Senior commander is authorized delay beyond N–8 based on DRE scenario, but should not exceed N–24: "This DRE summoned at (specify the date and time here) hours was called to test our capability to alert, recall, and prepare to deploy under emergency conditions. It is also a test of the installation's capability to support the deployment of this unit under emergency conditions."

c. Public affairs posture for nonclassified DREs will ensure the widest dissemination of information to internal and external audiences. Information will be provided to the local community on unit activities, training, Family readiness operations, and community impact. Commanders will include PAG in the exercise planning, directives, and orders.

d. Commanders will ensure Soldiers are provided the PAG to ensure awareness of the public affairs posture and key public communication messages specific to the DRE.

Chapter 4

Command Deployment Discipline Program

4–1. Overview

a. The CDDP combines policy and doctrinal deployment requirements under one program to enable commanders at all levels to maintain their organizations at their appropriate deployment readiness posture to meet Army mission requirements. The CDDP also assists in standardizing Army deployment functions, as necessary, for units and installations for the initial phases of a deployment. The CDDP—

- (1) Establishes deployment discipline as regulatory guidance.
- (2) Standardizes deployment discipline requirements for units and installations.
- (3) Improves efficiency and effectiveness at the tactical unit level for deployment and redeployment operations.

(4) Maintains unit level fundamentals for deployment and redeployment operations.

b. To achieve the stated purposes, implementation of the CDDP—

- (1) Ensures compliance with DA deployment policy and procedures.
- (2) Assesses the adequacy of established DA deployment policy and procedures.
- (3) Allows units to identify deployment problems so as to permit timely corrective action within the chain of command.

c. The CDDP is co-led by DCS, G–3/5/7 and DCS, G–4. The Director, DPMO will serve as the program manager for the CDDP.

d. The CDDP addresses supervisory and/or managerial responsibilities within the deployment process from the user to the ACOM, ASCC, and/or DRU levels.

e. The CDDP applies to all Army military, Civilian, and contract personnel.

4-2. Deployment requirements

a. A compilation of responsibilities is established that identifies the major tasks for the preparation and movement of equipment for a deployment (see DA Pam 525-93). Commanders at each level will review the requirements listing for their evaluations and make the necessary additions to account for any uniqueness within their command but may not remove any of the listed requirements as evaluation tasks.

b. The intent of the requirements listings is to provide commanders with a source of deployment readiness requirements. The requirements are listed in tables for deployment readiness for each level of command and deployment execution for the company and/or installation transportation office level or OCONUS equivalent (see DA Pam 525-93).

4-3. Implementation

a. Senior commanders, ASCC commanders, corps, and/or division commanders and below will establish a command policy and implement CDDP in their organization. The policy, at a minimum, will establish roles and/or responsibilities, the frequency of deployment training events, and the mechanisms for annual deployment readiness evaluations for their unit or subordinate units.

b. Each commander will provide the personal interest and direction necessary to establish an effective CDDP.

c. Supervisors will use the requirements listing in the normal performance of their duties.

d. Whenever an applicable requirement within the requirements listing cannot be completed, the immediate higher headquarters must be notified by the affected organization.

e. Organizations will have a formal evaluation of deployment readiness tasks annually. This applies to all Army military, Civilian, and contract personnel.

Chapter 5

Deployment Excellence Award Program

5-1. Purpose

The DEA Program, co-sponsored by the DCS, G-3/5/7 and the DCS, G-4, recognizes units and installations that excel in deployment operations. The Army Chief of Transportation is the lead manager for the program. The Director, DPMO is the program manager for the DEA Program (see DA Pam 525-93 for DEA program procedures).

5-2. Responsibilities of the Deployment Excellence Award Program

a. The CSA will present the deployment awards annually at the CSA Combined Logistics Excellence Award ceremony.

b. The DCS, G-3/5/7 will—

- (1) Co-sponsor and participate in the annual awards ceremony.
- (2) Release messages announcing DEA annual competitions, semifinal results, and final results.
- (3) Provide guidance to commanders on participation in the operational deployment category.

c. The DCS, G-4 will—

- (1) Co-sponsor, provide standards and guidance, and supervise the DEA Program.
- (2) Plan, coordinate, and conduct the annual awards ceremony.
- (3) Provide appropriated funds to the Director, DPMO annually for administration of the DEA Program.
- (4) Serve as the approval authority for DEA winners and runners-up.
- (5) Approve annual message announcing winners and runners-up.

d. The Director, Office of the Chief of Public Affairs will—

- (1) Provide publicity for the DEA Program and awards ceremony.
- (2) Assist installation public affairs officers in publicizing the DEA Program.

e. The Army Chief of Transportation will—

- (1) Serve as lead manager for the DEA Program.
- (2) Participate in the annual awards ceremony.
- (3) Convene the DEA Evaluation Board.
- (4) Publicize the DEA Program through appropriate venues and publications.

f. The Director, DPMO will—

- (1) Serve as the Army Chief of Transportation's program manager for the DEA Program administration.

- (2) Appoint program administrator.
 - (3) Appoint a DEA Board President.
 - (4) Appoint a DEA Board Secretary.
 - (5) Coordinate DEA Program requirements with DCS, G-4.
 - (6) Develop and maintain checklists for operational, validation, and board use.
 - (7) Manage, schedule, and host the DEA Board.
 - (8) Participate in the annual awards ceremony.
 - (9) Schedule and manage operational deployment teams.
 - (10) Develop and maintain security of evaluation protocols.
 - (11) Fund, manage, and plan itinerary for DEA validation teams.
 - (12) Recommend DEA winners and runners-up to DCS, G-4.
 - (13) Assign program administrator as member of Army Combine Logistics Excellence Award ceremony and/or awards committee.
 - (14) Coordinate award requirements in accordance with AR 600-8-22.
 - (15) Develop and coordinate updates to this regulation and DA Pam 525-93.
 - (16) Publicize DEA Program through appropriate venues and publications.
 - (17) Maintain DEA Program application instructions, available on the DPMO website (available at <https://www.transportation.army.mil/dea/>).
- g. The Chief, National Guard Bureau, ACOM, ASCC, and DRU commanders will—
- (1) Promote the DEA competition and encourage unit participation.
 - (2) Screen nomination packets to ensure compliance with established guidelines, validate competition categories, and forward selected packets, with the commander and/or director's endorsement, to the DEA Evaluation Board. Selected packets must meet the prerequisites and be deemed competitive.
 - (3) Provide nomination packets for consideration in each applicable category (deploying, supporting, and installation).
 - (4) Provide board members annually to serve on the DEA Evaluation Board (see DA Pam 525-93).
 - (5) Nominate units for participation in the operational deployment category. This applies to all Army military, Civilian, and contract personnel.

Appendix A

References

Section I

Required Publications

Unless otherwise indicated, all Army publications are available on the Army Publishing Directorate website available at <https://armypubs.army.mil/>. DoD publications are available at <https://www.esd.whs.mil/>.

AR 25–30

Army Publishing Program (Cited in title page.)

AR 56–4

Distribution of Materiel and Distribution Platform Management (Cited in para 2–3*p*.)

AR 385–10

The Army Safety Program (Cited in para 2–2*a*.)

AR 500–5

Army Mobilization (Cited in para 2–3*g*.)

AR 600–8–101

Personnel Readiness Processing (Cited in para 2–4*a*.)

ATP 3–35

Army Deployment and Redeployment (Cited in para 2–3*a*.)

DA Pam 525–93

Army Deployment and Redeployment (Cited in para 1–3.)

DoDI 5200.48

Controlled Unclassified Information (CUI) (Cited in para 3–4*a*.)

DoDM 5200.01 (Volume 2)

DoD Information Security Program: Marking of Information (Cited in para 3–4*b*.)

DTR 4500.9–R

Defense Transportation Regulation Part III Mobility (Cited in para 2–20*l*.) (Available at <https://www.us-transcom.mil/dtr/dtrp3.cfm/>.)

Section II

Prescribed Forms

This section contains no entries.

Appendix B

Internal Control Evaluation

B-1. Function

The function covered by this evaluation is Army deployment and redeployment.

B-2. Purpose

The purpose of this evaluation is to assist DCS, G-3/5/7 in evaluating the key internal controls listed. It is not intended to cover all controls.

B-3. Instructions

Answers must be based on the actual testing of key internal controls (for example, document analysis, direct observation, sampling, simulation, and other). Answers that indicate deficiencies must be explained and the corrective action identified in supporting documentation. These internal controls must be evaluated at least once every 5 years. Certification that the evaluation has been conducted must be accomplished on DA Form 11-2 (Internal Control Evaluation Certification).

B-4. Test questions

- a. Is the AFPE General Officer Steering Committee meeting either two times a year or when necessary to review, focus, and improve Army capability to deploy and redeploy its forces?
- b. Are Army deployment goals reviewed and updated at least once every fiscal year?
- c. Is the DEA Program reviewed at least every 3 years?
- d. Is this regulation reviewed at least once every 3 years, and updated as necessary?

B-5. Supersession

This evaluation replaces the evaluation previously published in AR 525-93, dated 23 October 2019.

B-6. Comment

Help make this a better tool for evaluation of internal controls. Submit comments to the DCS, G-3/5/7 (DAMO-SSW), 400 Army Pentagon, Washington, DC 20310-0400.

Glossary of Terms

Army pre-positioned stocks

Reduces the initial amount of strategic lift required to support CONUS based power projection and to sustain the warfighter until sea lines of communications with CONUS are established and until industrial base surge capacity is achieved. APS categories are: prepositioned unit sets, operational projects, and war reserve stocks for allies.

Deployment exercise

A deployment exercise is an exercise to train in tasks and procedures for deploying from home stations or installations to areas of employment.

Deployment preparation order

An order issued by competent authority to move forces or prepare forces for movement. The intent is to increase the deployability posture of the unit.

Dynamic force employment

A process to prioritize maintaining the capacity and capabilities for major combat, while providing options for proactive and scalable employment of the Joint Force. A modernized global operating model of combat-credible, flexible theater postures will enhance our ability to compete and provide freedom of maneuver during conflict, providing national decision-makers with better military options.

Equipment concentration sites

Army installations that provide long-term storage and maintenance of unit equipment critical to support and sustain the rapid deployment and employment of combat forces. Approximately 20–50 percent of a unit's equipment may reside in equipment concentration sites.

Mobilization force generation installation

Army installations including federally activated state-operated installations designated to provide continuous Regular Component/RC power projection, combat preparation, post-mobilization training, sustainment capabilities, and pre-mobilization training support.

Power projection

The ability of a nation to apply all or some of its elements of national power (for example, political, economic, informational, or military) to rapidly and effectively deploy and sustain forces in and from multiple dispersed locations to respond to crises, to contribute to deterrence, and to enhance regional stability.

Power projection platform

Army installations and Joint bases, capable of deploying one or more Army brigades or larger formations in accordance with combatant command requirements.

Readiness

The ability of military forces to fight and meet the demands of assigned missions.

Regionally aligned readiness and modernization model

Aligns Army units to primary regions and functions in order to support Joint force requirements in a predictable manner while maintaining readiness, maintaining a division-centric construct, modernizing into a multi-domain operations capable force, and maximizing talent management.

463L pallets

Aircraft pallets, nets, tie downs, coupling devices, facilities, handling equipment, procedures, and other components designed to interface with military and civilian aircraft cargo restraint systems.

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