

Army Programs

# **Army International Security Cooperation Policy**

Headquarters  
Department of the Army  
Washington, DC  
24 October 2007

**UNCLASSIFIED**

# ***SUMMARY of CHANGE***

AR 11-31

Army International Security Cooperation Policy

This major revision, dated 24 October 2007--

- o Introduces and authorizes the Army Security Cooperation Plan (para 1-1).
- o Identifies the Army Security Cooperation Plan and the associated assessment of Army security cooperation activities as the means by which HQDA ensures the many, diverse and complex Army security cooperation activities support the National Security Strategy of the United States, the National Defense Strategy, and the National Military Strategy (para 1-1 and chap 2).
- o Requires HQDA staff principals, Army Commands, Direct Reporting Units, Army National Guard/Army National Guard of the United States, and U.S. Army Reserve entities conducting international activities to notify affected Army Service Component Commands of the activities they conduct in their respective Army Service Component Command area of operations (para 1-4).
- o Describes the Army's role in security cooperation as one of the supporting entities to the combatant commanders as supported entities (para 2-3).
- o Requires HQDA staff principals, Army Commands, Army Service Component Commands, Direct Reporting Units, Army National Guard/Army National Guard of the United States, and U.S. Army Reserve entities to assess their security cooperation programs' effectiveness in supporting Department of the Army and DOD objectives (para 3-4).
- o Ensures Army implementation of DOD security cooperation guidance that is periodically issued by the Secretary of Defense (throughout).

## Army Programs

# Army International Security Cooperation Policy

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By Order of the Secretary of the Army:

GEORGE W. CASEY, JR.  
*General, United States Army*  
*Chief of Staff*

Official:

  
JOYCE E. MORROW  
*Administrative Assistant to the*  
*Secretary of the Army*

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**History.** This publication is a major revision.

**Summary.** This regulation implements DOD guidance in support of the National Security Strategy, the National Defense Strategy, and the National Military Strategy. Further it defines, describes, and sets responsibilities for Army International Security Cooperation programs and activities and prescribes policy and procedures for the selection, development, integration, and conduct of those programs and activities. This regulation also requires the publication of the Army Security Cooperation Plan, which is the Chief of Staff's guidance for the implementation of security cooperation guidance as issued by the Secretary of Defense and the policies

promulgated herein. This regulation requires the conduct of an annual assessment of Army security cooperation activities.

**Applicability.** This regulation applies to the Active Army, the Army National Guard/Army National Guard of the United States, and the U.S. Army Reserve, unless otherwise stated.

**Proponent and exception authority.** The proponent of this regulation is the Deputy Chief of Staff, G–3/5/7. The proponent has the authority to approve exceptions or waivers to this regulation that are consistent with controlling law and regulations. The proponent may delegate this approval authority, in writing, to a division chief within the proponent agency or its direct reporting unit or field operating agency, in the grade of colonel or the civilian equivalent. Activities may request a waiver to this regulation by providing justification that includes a full analysis of the expected benefits and must include a formal review by the activity's senior legal officer. All waiver requests will be endorsed by the commander or senior leader of the requesting activity and forwarded through their higher headquarters to the policy proponent. Refer to AR 25–30 for specific guidance.

**Army management control process.**

This regulation contains management control provisions, but does not identify key management controls that must be evaluated.

**Supplementation.** Supplementation of this regulation and establishment of command and local forms are prohibited without the prior approval from the Deputy Chief of Staff, G–3/5/7, ATTN: DAMO–SSI, 400 Army Pentagon, Washington, DC 20310–0400.

**Suggested improvements.** Users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications and Blank Forms) to HQDA, Deputy Chief of Staff, G–3/5/7 (DAMO–SSI), 400 Army Pentagon, Washington, DC 20310–0400.

**Distribution.** This publication is available in electronic media only and is intended for command levels C, D, and E for the Active Army, the Army National Guard/Army National Guard of the United States, and the U.S. Army Reserve.

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## Contents (Listed by paragraph and page number)

### Chapter 1

Introduction, page 1

Purpose • 1–1, page 1

References • 1–2, page 1

Explanation of abbreviations and terms • 1–3, page 1

Responsibilities • 1–4, page 1

### Chapter 2

Army International Security Cooperation: Policy and Background, page 2

Army security cooperation policy • 2–1, page 2

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\*This regulation supersedes AR 11–31, dated 15 October 2004.

## **Contents—Continued**

Definition • 2-2, *page 2*

Role • 2-3, *page 2*

Requirements • 2-4, *page 2*

### **Chapter 3**

**Elements of Army Security Cooperation Policy**, *page 3*

A Global Strategy • 3-1, *page 3*

Ends, Ways, and Means • 3-2, *page 3*

The Army Security Cooperation Plan • 3-3, *page 4*

Assessment • 3-4, *page 5*

### **Appendixes**

**A.** References, *page 6*

**B.** Headquarters, Department of the Army Agency Proponent Responsibilities for International Activities, *page 14*

### **Figure List**

Figure B-1: Army Secretariat areas of responsibility, *page 15*

Figure B-2: Army Staff areas of responsibility, *page 16*

Figure B-2: Army Staff areas of responsibility—Continued, *page 17*

Figure B-2: Army Staff areas of responsibility—Continued, *page 18*

Figure B-2: Army Staff areas of responsibility—Continued, *page 19*

### **Glossary**

## Chapter 1 Introduction

### 1–1. Purpose

This regulation establishes Department of the Army (DA) policy and prescribes responsibilities and procedures for the planning, integration, programming, budgeting and execution of Army security cooperation activities. This regulation also authorizes the publication of an Army Security Cooperation Plan (ASCP) which, in conjunction with the annual assessment of Army security cooperation activities, ensures that the Army's security cooperation efforts are integrated and support guidance from higher authorities.

### 1–2. References

Required and related publications and prescribed and referenced forms are listed in appendix A.

### 1–3. Explanation of abbreviations and terms

Abbreviations and special terms used in this regulation are explained in the glossary.

### 1–4. Responsibilities

The Deputy Chief of Staff, G-3/5/7 (DCS, G-3/5/7), is the Army's focal point for planning, integrating, and overseeing Army security cooperation. This does not imply responsibility for program specific policies or execution of security cooperation activities for which other HQDA staff elements, Army Commands (ACOMs), or Direct Reporting Units (DRUs) (as delineated in app B) have responsibility. The DCS, G-3/5/7 is the primary HQDA advocate for Army security cooperation, activities, and resources during the Army program objective memorandum (POM) and budget building process.

*a.* The DCS, G-3/5/7 will—

(1) Provide strategic guidance for the development, integration, and evaluation of Army security cooperation activities in accordance with guidance for the conduct of security cooperation activities periodically issued by the Secretary of Defense, decisions reached in Quadrennial Defense Reviews, and Department of Defense (DOD) contingency plans.

(2) Prepare the ASCP as the Army's strategic guidance for integrated security cooperation planning and assessment.

(3) Oversee the integration of the ASCP into the planning, programming, budgeting, and execution (PPBE) process.

(4) Act as functional and program performance manager for security cooperation resources.

(5) Monitor, assess, and interpret security cooperation policy issued by the President, the U.S. Department of State, the Office of the Secretary of Defense (OSD), the Joint Staff, and other appropriate authorities.

(6) Recommend new security cooperation policies and programs in the absence of guidance from any higher authority.

(7) Initiate changes to existing security cooperation policies to better serve U.S. National Security Strategy and foreign policy objectives.

(8) Develop, coordinate, and promulgate the Army's position as part of the Joint review of combatant commanders' (COCOMs') theater security cooperation (TSC) strategies and of COCOMs' TSC assessments.

(9) Serve as the principal advisor to the HQDA Executive Office on the politico-military aspects of Army security cooperation.

(10) Develop policies to ensure Army compliance with international standardization agreements.

(11) Act as proponent for AR 34-1.

(12) Recommend to the Chief of Staff, Army (CSA) the content and scope of the CSA Counterpart Visit Program (formal and informal) and the CSA Army-to-Army Staff Talks.

(13) Support the CSA staff group in planning and executing CSA visits to foreign counterparts and associated CSA travel, upon approval by the CSA.

(14) Support the DCS, G-2 in planning and executing CSA-hosted official visits from foreign counterparts and associated travel in the United States by the foreign counterpart.

(15) Recommend to the CSA, based on current guidance and on requests from geographic COCOMs, the allocation of spaces made available by the U.S. Army Training and Doctrine Command (TRADOC) for non-U.S. attendees at the U.S. Army War College, the Command and General Staff College, and the U.S. Army Sergeants Major Academy.

(16) Prepare assessments of Army security cooperation, to include developing rational models for assessing different types of Army security cooperation activities and reporting to OSD as required.

*b.* The Army National Guard/Army National Guard of the United States, the U.S. Army Reserve, all HQDA staff elements, ACOMS, DRUs, and Army Service Component Commands (ASCCs) in their Title 10, United States Code, Subtitle B (10 USC Subtitle B) role or as applicable in their 22 USC role will—

(1) Manage and execute security cooperation activities for which their organizations have functional responsibility, as delineated in appendix B.

- (2) Use the ASCP to guide their security cooperation (SC) activities.
  - (3) Assess the effectiveness of their security cooperation activities in light of goals and objectives delineated in the ASCP and, upon request, submit such assessments to HQDA.
  - (4) Notify the affected ASCCs and the affected geographic combatant commands of the planning and implementation of Army security cooperation activities in their geographical areas of responsibility.
  - (5) Inform the DCS, G-3/5/7, through normal channels, of all programmatic administrative, operational, and implementation matters that have the potential to produce an impact on the Army's ability to carry out security cooperation policy.
  - (6) Ensure that any disclosure of classified military information is in compliance with AR 380-10.
  - (7) Justify and defend their security cooperation activities during the PPBE process and ensure that approved budget programs are properly executed.
- c. Army Service Component Commands will represent and advocate Army equities in the development of their respective combatant commander's TSC strategy.

## **Chapter 2**

### **Army International Security Cooperation: Policy and Background**

#### **2-1. Army security cooperation policy**

It is the policy of the U.S. Army to conduct security cooperation activities in compliance with higher-level guidance and in the execution of Army responsibilities under 10 USC and 22 USC, which governs the transfer, exchange, conduct, and development of articles and services via a variety of U.S. Government programs. This regulation authorizes Army elements to conduct security cooperation activities, as appropriate, to achieve or contribute to the achievement of goals specified in strategic documents approved by the President of the United States, the Secretary of Defense, the Chairman of the Joint Chiefs of Staff, as well as associated Army strategy documents and guidance.

#### **2-2. Definition**

- a. Department of Defense security cooperation is the means by which the DOD encourages and enables countries and organizations to work with the United States to achieve strategic objectives.
- b. Army security cooperation consists of official, cooperative, and generally, non-combat interactions between any Army elements, Active Army, or Reserve Components, to include any U.S. Government or non-Government entity supporting the Army and the Governments, industries, institutions, or people of other nations or official or non-Governmental international organizations. Appendix B lists Army security cooperation activities and their respective proponents.

#### **2-3. Role**

Security cooperation activities must support the National Defense Strategy's themes to assure allies and partners, dissuade potential adversaries, and deter aggression and counter coercion or defeat. The role of Army security cooperation in the DOD security cooperation effort is to create conditions that lead to outcomes favorable to U.S. interests. Therefore, Army security cooperation activities as defined above are conducted in support of the current ASCP to meet the objectives outlined in the National Security Strategy of the United States of America, the National Defense Strategy, and the National Military Strategy. Army security cooperation activities also implement security cooperation guidance issued by the Secretary of Defense and serve to help fulfill Army 10 USC and 22 USC responsibilities.

#### **2-4. Requirements**

Army security cooperation activities support requirements that originate both externally and internally to the Army.

a. *External.* The DOD periodically issues security cooperation guidance to provide integrated direction to the military Services, Defense agencies, and the COCOMs on the ways in which security cooperation will be used to support the National Defense Strategy. One aspect thereof is that the military Services and Defense agencies are, as formally designated supporting entities, to support the COCOMs' respective TSC strategies. This support is not only keyed to operations and contingency plans prepared by both functional and geographic COCOMs, but also helps shape the security environment in the respective COCOM's area of responsibility. The Army executes foreign military assistance mandated by the Congress and conducted under the auspices of the U.S. Department of State. The Army also serves as executive agent for the U.S. Army European Command and U.S. Army Southern Command, to include their respective security cooperation programs, and for the U.S. contribution to the North Atlantic Treaty Organization (NATO) military budget and NATO support.

b. *Internal.* Army requirements for security cooperation also originate from the Army's 10 USC responsibilities to train, equip, supply, and provide services to U.S. Army Soldiers and to undertake military construction. For example, the Army's cooperation with foreign countries in research and development supports its efforts to acquire the best

available technology/equipment and supports interoperability with coalition partners' forces. Another example is the assignment of U.S. Soldiers to attend foreign military schools, which not only increases their operational knowledge, but also hones their language skills and gives them valuable cultural awareness.

## **Chapter 3**

### **Elements of Army Security Cooperation Policy**

#### **3–1. A Global Strategy**

The National Security Strategy is guided by the conviction that no nation can build a safer or better world alone. The National Defense Strategy requires that we assure partners, dissuade potential adversaries, deter aggression and counter coercion, and defeat adversaries. The National Military Strategy indicates that the first line of defense is abroad. Its goals include strengthening alliances and coalition partners to overcome common challenges and providing commanders with the forces and capabilities to ensure that the military instrument of national power can identify and defeat any threat before it reaches U.S. borders. Therefore, the Army does not simply divide its security cooperation resources amongst the COCOMs, but rather maintains a global capability and makes allocations to best support the overall strategy.

#### **3–2. Ends, Ways, and Means**

##### *a. Ends.*

(1) *Comply with DOD guidance.* The Secretary of Defense promulgates security cooperation guidance to the military Services, the COCOMs, as well as the Defense agencies. This guidance is periodically amended and, when necessary, republished. The Army will comply with the DOD's guidance.

(2) *Support COCOM plans.* The Military Services and Defense agencies support the COCOMs in security cooperation. Thus, the Army's security cooperation objectives must also support COCOM security cooperation plans.

(3) *Support The Army Plan.* The Army's security cooperation objectives must also support The Army Plan's overarching, interrelated strategies. Headquarters, Department of the Army will, in the development and coordination of the ASCP, ensure that Army security cooperation objectives are derived from The Army Plan's strategic framework and that these objectives are structured to ensure that activities undertaken to achieve them also support The Army Plan.

##### *b. Ways.*

(1) *Education and training.* This category includes activities that offer professional military education or training for U.S. and foreign military officers or civilians through classroom and/or field instruction. One or more of the following characteristics distinguishes most of these activities— a standardized curriculum, an academic focus, or an academic setting. For example, the International Military Education and Training Program provides training to military officers from allied and friendly nations. One objective of the program is to increase regional stability through effective, mutually beneficial, military-to-military relationships that lead to increased defense cooperation between the United States and foreign countries.

(2) *Exercises.* This category includes bilateral and multilateral military exercises. The key characteristic of these exercises is the participation of U.S. military units in combat training activities. For example, In-the-Spirit-of Partnership for Peace exercises are often directed at developing the ability of partner country staffs and forces to conduct operations with one or more NATO members.

##### *(3) Exchanges.*

(a) This category may include reciprocal, one-for-one, bilateral exchanges of military personnel. The United States and foreign army personnel are integrated into each others' units to perform duties of a valid position within that unit. Examples include the Reserve Officers Exchange Program and the Army Military Personnel Exchange Program.

(b) This category also includes bilateral exchanges of civilian and military personnel based on equitable, not one-for-one exchanges. United States and foreign army civilian and military personnel work in each other's defense organizations to perform a valid position within that organization. Examples include, the Engineer and Scientists Exchange Program in the areas of research, development, test and evaluation (RDT&E) as well as the Administrative and Professional Exchange Program, which includes the exchange of Army career administrators and professionals in fields such as administration, logistics, finance, law, planning, and quality assurance.

(4) *Military-to-military contacts.* This broad category includes activities that provide interaction between U.S. Army and foreign military personnel in a wide variety of settings. It includes contacts between senior military officers that facilitate the attainment of bilateral agreements which encourage or nurture networks of U.S. and foreign officers. These activities are distinguished from other categories that require contact with foreign military personnel in that they focus on building bilateral relationships. The CSA Counterpart Visit Program, for example, hosts visits to the United States by the CSA's counterparts from key countries, and includes the CSA's visits to counterparts in their countries.

(5) *International support and treaty compliance.* This category captures programs that provide support to other

countries, either through official treaties or through humanitarian-type activities. For example, the Arms Control and Treaty Verification Office conducts inspections and participates in relevant multinational visits. At the direction of DOD, the Army provides material resources to support and assign Soldiers to participate in humanitarian assistance efforts worldwide.

(6) *Foreign military sales and technical training.* This category includes programs that involve the transfer of military materiel to other countries and any attendant training. Mainly it includes security assistance programs which fall under 22 USC (the Foreign Assistance Act). The key feature of these programs is the transfer of military goods and/or contacts, services, and maintenance related to transfers. One example is foreign military sales under which foreign governments can receive congressional grants (foreign military financing) to purchase U.S. Defense articles, services, and training. Foreign military financing may also be used to enhance peacekeeping capabilities, and non-proliferation, antiterrorism, or de-mining programs.

(7) *International cooperative research, development, and acquisition.* This category includes the exchange of personnel and information under the Defense RDT&E Information Exchange Program agreements, Information Exchange Program annexes; other umbrella RDT&E agreements supplementary project agreements/annexes/arrangements; and other research, development, and acquisition program (systems design, development, and acquisition/production) agreements (see para 3-2b(3)(b), above). As a result, such international cooperative research, development, and acquisition agreement security cooperation usually extends to the cooperative RDT&E during systems development and design of emerging technologies for military applications, and often to cooperative RDT&E during systems development and design, and even sometimes culminates in cooperative acquisition and/or production of those bilaterally or multilaterally developed weapons systems.

(8) *Standardization.* This category includes programs that support bilateral and multinational planning, coordinating, and designing of military standards. Some defining characteristics include a focus on the exchange of ideas and the management of an established relationship. For example, the NATO Army Armaments Group is NATO's land armaments standardization forum.

*c. Means.*

(1) Army international activities are the means. Not all activities can be fitted neatly into only one of these ways categories. For example, the United States Military Academy's semester exchanges with foreign military academies, its Four-Year International Cadet Program as well as its Foreign Academy Exchange Program address both education and training and military-to-military contacts. Further, these activities simultaneously address Army objectives (language and cultural awareness skills for U.S. officers) and security cooperation objectives (build and nurture relationships with partner countries).

(2) Most Army security cooperation activities must compete within the PPBE process for resources. While the DCS, G-3/5/7 directly manages only a portion of the total Army security cooperation activity resources, the DCS, G-3/5/7 acts as the primary HQDA advocate for all Army security cooperation activities throughout PPBE. In performing this function, the DCS, G-3/5/7 must rely on information provided by ACOMs, ASCCs, and DRUs. Army elements that receive funding from sources other than the Army POM must also inform HQDA of their security cooperation activities.

(3) The identification of requirements for security cooperation activities in the ACOM POM submissions, to include the commander's narrative assessment, is critical to ensuring that these programs and activities compete successfully for Army resources. As a part of the process, ACOMs will assess the impact on U.S. Army capabilities if adequate resources are not provided and will provide those assessments to the DCS, G-3/5/7 and other appropriate HQDA staff agencies for use during all phases of PPBE. The ACOMs will emphasize, as appropriate, the importance of security cooperation activities in supporting the Army's 10 USC responsibilities, in executing programs under 22 USC, in supporting the geographic combatant commanders' TSC strategies, and in executing the Army's responsibilities when designated executive agent for a COCOM. To ensure maximum understanding of their requirements, the ACOMs, ASCCs, and DRUs will maintain an active dialog with the DCS, G-3/5/7 and appropriate HQDA staff throughout the PPBE process.

(4) Separate funding, such as Warsaw Initiative funds, may be allocated to ACOMs, DRUs, or Army Staff elements from time to time, either annually or as needed, for the design, development, and execution of security cooperation activities selected by the OSD (that is, the DCS, G-3/5/7 led Civil-Military Emergency Preparedness Program).

### **3-3. The Army Security Cooperation Plan**

The ASCP, which is the Army's plan to implement DOD security cooperation guidance, promulgates the Secretary of the Army's and the CSA's guidance for allocating security cooperation programs. The DCS, G-3/5/7 oversees the development, coordination, and implementation of the ASCP. The purpose of the ASCP is to provide strategic guidance for all Army security cooperation activities and to influence the integration of international considerations into institutional Army programs and functions, such as acquisition programs or foreign area officer training. The ACOMs and DRUs will plan, execute, and assess security cooperation programs and activities in accordance with the broad guidance in the ASCP. The ASCP will—

- a.* Focus the effects generated by Army security cooperation activities in support of national and DOD strategic goals.
- b.* Guide Army commanders in the implementation of the DOD's security cooperation guidance and support the respective TSC strategies.
- c.* Maximize Army security cooperation programs' and activities' contributions to the attainment of Army capabilities in accordance with The Army Plan.

### **3-4. Assessment**

Assessment is integral to the Army's ability to adapt to an evolving security environment. The DCS, G-3/5/7, using assessment tools developed in accordance with paragraph 1-4a(16), above, will prepare assessments as required by DOD guidance or as deemed appropriate. The DCS, G-3/5/7 will categorize Army SC activities as HQDA controlled or as externally controlled in accordance with the decisionmaking authority relating to the activity. The categorization will be published as an annex to the ASCP.

*a.* The SC activities controlled by HQDA will be assessed in light of their effectiveness in contributing to the achievement of the DOD strategic objectives defined within the current guidance and the Army strategic objectives defined in the current ASCP. Army Staff principals and commanders conducting such activities will conduct such assessments annually.

*b.* The SC activities executed by Army entities on behalf of higher authority or at COCOM request will be assessed in light of the Army's ability to meet the demand. They will also be assessed in light of their effectiveness in achieving the Army strategic objectives specified in the current ASCP. Army Staff principals and commanders conducting such activities will annually assess their respective SC activities both from a quantitative, supply versus demand perspective (could the demand from the higher authority be met?), and in terms of their effectiveness in contributing to the achievement of Army strategic goals specified in the current ASCP.

*c.* In addition to the assessments required in 3-4b, above, ASCCs will also comply with the assessment requirements specified by their respective COCOMs. They will provide the DCS, G-3/5/7 with any portions of such assessments that apply to Army SC activities.

*d.* The DCS, G-3/5/7 will periodically require that these assessments and associated recommendations for change be submitted. Based on the information thus obtained, the DCS, G-3/5/7 will prepare an overall assessment and, in close coordination with the potentially affected commanders, make recommendations for change to the CSA.

## **Appendix A References**

### **Section I Required Publications**

#### **The National Security Strategy of the United States, March 2006**

National Security Strategy of the United States, March 2006. (Cited in paras 2–3, 3–1.) (Available at <http://www.whitehouse.gov/>.)

#### **The National Defense Strategy of the United States of America, March 2005**

National Defense Strategy of the United States. (Cited in paras 2–3, 3–1.) (Available at <http://www.whitehouse.gov/>.)

#### **The National Military Strategy of the United States of America, 2004**

The National Military Strategy of the United States of America. (Cited in paras 2–3, 3–1.) (Available at <http://www.whitehouse.gov/>.)

### **Section II Related Publications**

A related publication is a source of additional information. The reader does not have to read a related publication to understand this regulation.

#### **AR 1–1**

Planning, Programming, Budgeting, and Execution System

#### **AR 1–75/SECNAVINST 4900.49/AFJI 16–104**

Administrative and Logistical Support of Overseas Security Assistance Organizations (SAOs)

#### **AR 5–1**

Total Army Quality Management

#### **AR 10–87**

Army Commands, Army Service Component Commands, and Direct Reporting Units

#### **AR 10–88**

Field Operating Agencies, Office of the Chief of Staff, Army

#### **AR 12–1**

Security Assistance, International Logistics, Training, and Technical Assistance Support Policy and Responsibilities

#### **AR 12–7**

Security Assistance Teams

#### **AR 12–8**

Security Assistance—Operations and Procedures

#### **AR 12–15/SECNAVINST 4950.4A/AFI 16–105**

Joint Security Assistance Program (JSAT)

#### **AR 25–2**

Information Assurance

#### **AR 27–20**

Claims

#### **AR 27–50/SECNAVINST 5820.4G**

Status of Forces Policies, Procedures, and Information

#### **AR 34–1**

Multinational Force Compatibility

**AR 37-47**

Representation Funds of the Secretary of the Army

**AR 55-46**

Travel Overseas

**AR 70-1**

Army Acquisition Policy

**AR 70-41**

International Cooperative Research, Development, and Acquisition

**AR 70-45**

Scientific and Technical Information Program

**AR 70-57**

Military-Civilian Technology Transfer

**AR 73-1**

Test and Evaluation Policy

**AR 350-1**

Army Training and Leader Development

**AR 350-16**

Total Army Language Program

**AR 350-20/OPNAVINST 1550.7B/AFM 50-40/MCO 1550.4D**

Management of the Defense Foreign Language Program

**AR 350-28**

Army Exercises

**AR 360-1**

The Army Public Affairs Program

**AR 380-5**

Department of the Army Information Security Program

**AR 380-10**

Foreign Disclosure and Contacts with Foreign Representatives

**AR 380-49**

Industrial Security Program

**AR 380-67**

The Department of the Army Personnel Security Program

**AR 381-20**

The Army Counterintelligence Program

**AR 415-15**

Army Military Construction and Nonappropriated-Funded Construction Program Development and Execution

**AR 550-1**

Processing Requests for Political Asylum and Temporary Refuge

**AR 550-51**

International Agreements

**AR 570-9**

Host Nation Support

**AR 600-8-22**

Military Awards

**AR 614-10**

U.S. Army Personnel Exchange Program with Armies of Other Nations

**AR 672-20**

Incentive Awards

**AR 700-127**

Integrated Logistics Support

**AR 700-131**

Loan, Lease, and Donation of Army Materiel

**AR 870-5**

Military History: Responsibilities, Policies, and Procedures

**DA Pam 70-3**

Army Acquisition Procedures

**DA Pam 600-60**

A Guide to Protocol and Etiquette for Official Entertainment

**AAP 6**

NATO Glossary of Terms and Definitions (English and French). (Available at <http://www.nato.int/docu/stanag/>.)

**AAP 15**

NATO Glossary of Abbreviations used in NATO Documents and Publications. (Available at <http://www.nato.int/docu/stanag/>.)

**CJCSI 2120.01A**

Acquisition and Cross-Servicing Agreements. (Available at [http://www.dtic.mil/cjcs\\_directives/](http://www.dtic.mil/cjcs_directives/).)

**CJCSI 2211.01B**

Visits by Students or Staff Members of Foreign National or International Defense Colleges. (Available at [http://www.dtic.mil/cjcs\\_directives/](http://www.dtic.mil/cjcs_directives/).)

**CJCSI 2510.01B**

Informing the Department of State on Matters of Possible Political Significance Generated at International Military Planning Conferences (Available at [http://www.dtic.mil/cjcs\\_directives/](http://www.dtic.mil/cjcs_directives/).)

**CJCSI 2610.01B**

US Involvement in Inter-Service Disputes within the Armed Forces of Other Countries (Available at [http://www.dtic.mil/cjcs\\_directives/](http://www.dtic.mil/cjcs_directives/).)

**CJCSI 2700.01B**

International Military Agreements for Rationalization, Standardization, and Interoperability (RSI) Between the United States, Its Allies, and Other Friendly Nations (Available at [http://www.dtic.mil/cjcs\\_directives/](http://www.dtic.mil/cjcs_directives/).)

**CJCSI 3113.01A**

Responsibilities for the Coordination and Review of Security Cooperation Strategies ([http://www.dtic.mil/cjcs\\_directives/](http://www.dtic.mil/cjcs_directives/).)

**CJCSI 3126.01**

Language and Regional Expertise Planning (Available at [http://www.dtic.mil/cjcs\\_directives/](http://www.dtic.mil/cjcs_directives/).)

**CJCSI 3165.01**

Multinational Interoperability Council (Available at [http://www.dtic.mil/cjcs\\_directives/.](http://www.dtic.mil/cjcs_directives/))

**CJCSI 3170.01F**

Joint Capabilities Integration and Development System (Available at [http://www.dtic.mil/cjcs\\_directives/.](http://www.dtic.mil/cjcs_directives/))

**CJCSI 3207.01A**

Military Support to Humanitarian Mine Action Operations (Available at [http://www.dtic.mil/cjcs\\_directives/.](http://www.dtic.mil/cjcs_directives/))

**CJCSI 3214.01B**

Military Support to Foreign Consequence Management Operations (Available at [http://www.dtic.mil/cjcs\\_directives/.](http://www.dtic.mil/cjcs_directives/))

**CJCSI 4520.01C**

Procedures for Requesting Non-US NATO Aircraft (Available at [http://www.dtic.mil/cjcs\\_directives/.](http://www.dtic.mil/cjcs_directives/))

**CJCSI 5221.01B**

Delegation of Authority to Commanders of Combatant Commands to Disclose Classified Military Information to Foreign Governments and International Organizations (Available at [http://www.dtic.mil/cjcs\\_directives/.](http://www.dtic.mil/cjcs_directives/))

**CJCSI 5421.01**

CJCS and VCJCS Counterpart Visit Programs (Available at [http://www.dtic.mil/cjcs\\_directives/.](http://www.dtic.mil/cjcs_directives/))

**CJCSI 6212.01D**

Interoperability and Supportability of Information Technology and National Security Systems (Available at [http://www.dtic.mil/cjcs\\_directives/.](http://www.dtic.mil/cjcs_directives/))

**CJCSI 6260.01B**

Coalition Warrior Interoperability Demonstration (Available at [http://www.dtic.mil/cjcs\\_directives/.](http://www.dtic.mil/cjcs_directives/))

**CJCSI 6285.01**

Multinational Information Sharing (MNIS) Current Operational Systems Requirements Management Process (Available at [http://www.dtic.mil/cjcs\\_directives/.](http://www.dtic.mil/cjcs_directives/))

**CJCSI 6510.06A**

Communications Security Releases to Foreign Nations (Restricted; Contact Joint Staff for access.)

**DOD 5105.38–M**

Security Assistance Management Manual (SAMM). (Available at <http://www.dsca.osd.mil/samm/>)

**DOD 7000.14–R, Volume 10**

Department of Defense Financial Management Regulations (FMRS) (Contract Payment Policy and Procedures). (Available at <http://www.DOD.mil/comptroller/fmr/>)

**DOD 7000.14–R, Volume 15**

Department of Defense Financial Management Regulation (Security Assistance Policy and Procedures). (Available at <http://www.DOD.mil/comptroller/fmr/>)

**DODD 1005.13**

Gifts and Decorations from Foreign Governments ([http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 1215.15**

Reserve Officers Foreign Exchange Program. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 1315.17**

Military Department Foreign Area Officer (FAO) Programs. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 1330.4**

Participation in Armed Forces, National, and International Sports Activities. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2000.9**

International Co-production Projects and Agreements Between the United States and Other Countries or International Organizations. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2000.11**

Procedures for Handling Requests for Political Asylum and Temporary Refuge. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2000.13**

Civil Affairs. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2000.15**

Support to Special Events. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2000.17**

United States Policy on the Committee on Women in the North Atlantic Treaty Organization (NATO) Forces. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2002.3**

Clearance of Research and Studies with Foreign Affairs Implications. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2010.5**

The North Atlantic Treaty Organization Security Investment Program. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2010.6**

Material Interoperability with Allies and Coalition Partners. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2010.8**

Department of Defense Policy for NATO Logistics. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2010.9**

Acquisition and Cross-Servicing Agreements. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2040.2**

International Transfers of Technology, Goods, Services, and Munitions. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2060.1**

Implementation of, and Compliance with, Arms Control Agreements. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2060.02**

Department of Defense (DOD) Combating Weapons of Mass Destruction (WMD) Policy. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2140.2**

Recoupment of Nonrecurring Costs (NCs) on Sales of U.S. Items. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 2205.2**

Humanitarian and Civic Assistance (HCA) Provided in Conjunction with Military Operations. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 3000.05**

Military Support for Stability, Security, Transition and Reconstruction (SSTR) Operations. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 3100.3**

Cooperation with Allies in Research and Development of Defense Equipment. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 3200.12**

DOD Scientific and Technical Information (STI) Program (STIP). (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 3200.13**

Center for Hemispheric Defense Studies. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 4270.5**

Military Construction. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 4270.34**

Host Nation-Funded Construction Programs in the U.S. Pacific Command Area of Responsibility. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 4630.05**

Interoperability and Supportability of Information Technology (IT) and National Security Systems (NSS). (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 4715.1E**

Environmental, Safety, and Occupational Health (ESOH). (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 5000.1**

The Defense Acquisition System. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 5030.14**

Disclosure of Atomic Information to Foreign Governments and Regional Defense Organizations. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 5100.46**

Foreign Disaster Relief. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 5100.55**

United States Security Authority for North Atlantic Treaty Organization Affairs (USSAN). (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 5105.20**

Defense Representation, United States Mission to the North Atlantic Treaty Organization and Europe. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 5105.65**

Defense Security Cooperation Agency (DSCA). (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 5120.49**

DOD International Technology Transfer Coordinating Committee. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 5132.3**

DOD Policy and Responsibilities Relating to Security Assistance. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 5200.1**

DOD Information Security Program. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 5200.34**

George C. Marshall European Center for Security Studies. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 5200.38**

Asia-Pacific Center for Security Studies. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODD 5200.39**

Security, Intelligence, and Counterintelligence Support to Acquisition Program Protection. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 5200.41**

DOD Centers for Regional Security Studies. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 5205.10**

Department of Defense Treaty Inspection Readiness Program (DTIRP). (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 5210.83**

Department of Defense Unclassified Controlled Nuclear Information (DOD UCNI). (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 5230.9**

Clearance of DOD Information for Public Release. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 5230.11**

Disclosure of Classified Military Information to Foreign Governments and International Organizations. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 5230.20**

Visits and Assignments of Foreign Nationals. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 5230.23**

Intelligence Disclosure Policy (U). (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 5240.2**

DOD Counterintelligence (CI). (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 5410.18**

Public Affairs and Community Relations Policy. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 5525.1**

Status of Forces Policies and Information. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 5530.3**

International Agreements. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 6050.7**

Environmental Effects Abroad of Major Department of Defense Actions. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 7230.8**

Leases and Demonstrations of DOD Equipment. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 8000.1**

Management of DOD Information Resources and Information Technology. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODD 8100.1**

Global Information Grid (GIG) Overarching Policy. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODI 1430.15**

North Atlantic Treaty Organization (NATO) Professional Development Program (PDP) for DOD Personnel. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODI 2000.03**

International Interchange of Patent Rights and Technical Information.

(Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 2000.20**

Cooperative Logistic Supply Support Arrangements. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 2010.7**

Policy on Rationalization of NATO and NATO Member Telecommunications Facilities. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 2015.4**

Defense Research, Development, Test and Evaluation (RDT&E) Information Exchange Program (IEP). (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 2030.8**

Trade Security Controls on DOD Excess and Surplus Personal Property. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 2035.01**

Defense Economic Cooperation with Canada. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 2110.31**

Contributions by Foreign Governments for Administrative and Operating Expenses of Military Assistance Programs. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 2110.32**

Foreign Military Sales Between the United States and the Federal Republic of Germany. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 3100.8**

The Technical Cooperation Program (TTCP). (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 3200.14**

Principles and Operational Parameters of the DOD Scientific and Technical Information Program. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 4120.24**

Defense Standardization Program (DSP). (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 4155.19**

NATO Quality Assurance. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 5210.60**

Security Clearance Program for U.S. Citizens Employed Directly by the North Atlantic Treaty Organization (NATO). (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 5230.18**

DOD Foreign Disclosure and Technical Information System (FORDTIS). (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 5230.29**

Security and Policy Review of DOD Information for Public Release. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 5410.17**

United States Field Studies Program (FSP) for International Military and Civilian Students and Military-Sponsored Visitors. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 5410.19**

Public Affairs Community Relations Policy Implementation. (Available at <http://www.dtic.mil/whs/directives/>.)

**DODI 5515.8**

Assignment of Claims Responsibility. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODI 7930.2**

ADP Software Exchange and Release. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**DODI 8110.1**

Multinational Information Sharing Networks Implementation. (Available at [http://www.dtic.mil/whs/directives/.](http://www.dtic.mil/whs/directives/))

**General Order No. 3, Headquarters, Department of the Army, 9 July 2002**

Assignment of Functions and Responsibilities within Headquarters, Department of the Army (Available at [http://www.apd.army.mil/.](http://www.apd.army.mil/))

**ITAR**

International Traffic in Arms Regulation (Available at [http://pmddtc.state.gov/itar\\_index.htm](http://pmddtc.state.gov/itar_index.htm).)

**Joint Publication 1-02**

DOD Dictionary of Military and Associated Terms (Available at [http://www.dtic.mil/doctrine/.](http://www.dtic.mil/doctrine/))

**Joint Publication 3-08**

Interagency, Intergovernmental Organization, and Nongovernmental Organization Coordination During Joint Operations, Vol. 1 (Available at [http://www.dtic.mil/doctrine/.](http://www.dtic.mil/doctrine/))

**Joint Publication 3-16**

Multinational Operations (Available at [http://www.dtic.mil/doctrine/.](http://www.dtic.mil/doctrine/))

**Quadrennial Defense Review, 2006**

GDR (Available at [http://www.comw.org/.](http://www.comw.org/))

**10 USC**

Armed Forces. (Available at <http://www.gpoaccess.gov/uscode/browse.html>.)

**22 USC**

Foreign Relations and Intercourse. (Available at <http://www.gpoaccess.gov/uscode/browse.html>.)

**Section III****Prescribed Forms**

This section contains no entries.

**Section IV****Referenced Forms**

This section contains no entries.

**Appendix B****Headquarters, Department of the Army Agency Proponent Responsibilities for International Activities****B-1. Army Secretariat areas of responsibility**

Army Secretariat areas of responsibility in international activities may be found in figure B-1, below. These activities and the associated legal and regulatory authorities are described in the Army Security Cooperation Plan.

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## Army Secretariat

### Assistant Secretary of the Army (Acquisition, Logistics and Technology)

- Executive for providing export policy oversight, which serves as the executive decision authority for Army export control
- Oversees the development, coordination and implementation of policy and programs associated with the following Army security cooperation activities:
  - Foreign Military Sales
  - Foreign Military Training
  - Excess Defense Articles
  - Armaments Cooperation
  - Technology Transfer
  - Direct Commercial Sales
  - Munitions Case Processing
- Direct tasking authority over the Army's designated Executive Agents for the execution of their delegated security cooperation responsibilities

### Assistant Secretary of the Army (Civil Works)

- Foreign Activities of the U.S. Army Corps of Engineers
- International Civil Works Program

### Assistant Secretary of the Army (Financial Management and Comptroller)

- Financial aspects of security assistance programs
- Financial aspects of international agreements

### Assistant Secretary of the Army (Installations and Environment)

- Overall policy and program direction for Army overseas military construction programs

### Assistant Secretary of the Army (Manpower and Reserve Affairs)

- Awards to foreign military and reserve personnel
- Foreign awards to U.S. Army personnel
- International Training and Education Matters

### Chief Information Officer/G-6

- Executive Agent for the Direct Communications Link and the government-to-government communications link with Russia, Ukraine, and Kazakhstan

### Administrative Assistant to the Secretary of the Army

- US Army Center of Military History Field and International Programs

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Figure B-1. Army Secretariat areas of responsibility

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## B-2. Army Staff areas of responsibility

Army Staff areas of responsibility in international activities may be found in figure B-2, below. These activities and the associated legal and regulatory authorities are described in the Army Security Cooperation Plan.

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## Army Staff

### Deputy Chief of Staff, G-1

- Armed Forces Professional Entertainment Program Overseas
- British American Forecasting Exchange
- Inter-service international sports activities
- Joint and Army Manpower Management

### Deputy Chief of Staff, G-2

- Foreign Military Attaché Accreditation and Support
- Foreign Military Attaché Orientation Program
- DCS, G-2 Counterpart Visit Program
- Foreign Liaison Officer Program
- Foreign Disclosure
- Oversight of distinguished foreign visits to HQDA
- HQDA Staff lead for execution of CSA-hosted Counterpart Visits and 4-star lecture exchanges
- Foreign Student/Staff Orientation Program

### Deputy Chief of Staff, DCS G-3/5/7

#### Army Security Cooperation Plan

Coordination and oversight of the planning, programming, budgeting, and development of policy and regulatory guidance for all Army international programs and activities

#### NATO Support

- Partnership for Peace Program
- Civil-Military Emergency Preparedness Program (in conjunction with the Chief of Engineers)
- NATO Military and Civil Budgets
- NATO Manpower Subject Matter Experts

#### Executive Agencies

- Defense Language Program
- Western Hemisphere Institute for Security Cooperation

#### Multinational Force Compatibility

- American, British, Canadian and Australian Armies' Standardization Program (ABCA)
- NATO Standardization
- The Technical Cooperation Program
- Army Board representative to the Military Agency for Standardization

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Figure B-2. Army Staff areas of responsibility

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Chief of Staff, Army Foreign Travel Program

Overall strategic direction of Chief of Staff, Army Counterpart Visit Program, both hosted and visited. Primary responsibility for CSA visits to counterparts; assist DCS, G-2 in execution of CSA-hosted counterpart visits

Distinguished Foreign Visitors Program

Harvard University Executive Program for General Officers of the Russian Federation and the United States

Harvard University Ukrainian National Security Program

Overall strategic direction of Kermit Roosevelt Lecture Exchange Program both hosted and visited. Primary responsibility for US Army general officer traveling to the United Kingdom; assist DCS, G-2 in execution of visit by UK general officer lecturing in the US

Overall strategic direction of Kermit Mark Clark - Mascarenhas de Moraes Lecture Exchange Program (USARSO lead), both hosted and visited. Primary responsibility for US Army general officer traveling to Brazil; assist DCS, G-2 in execution of visit by Brazilian general officer lecturing in the US

Professional Military Education Exchange Program

Army-to-Army Bilateral Staff Talks

DOD-Level Treaty Planning and Implementation

Permanent Joint Board on Defense – U.S.-Canada

Latin American Cooperation Program

International negotiations

- Arms control and disarmament issues

International Law in Armed Conflict, Law of the Sea, political asylum, foreign military rights affairs, base rights, status of forces agreements, and transfer restraint policy (in conjunction with The Judge Advocate General)

Conference of American Armies (USARSO lead)

Land Forces Symposium (ARCENT lead)

Conference of European Armies (USAREUR lead)

Pacific Armies Management Seminar (USARPAC lead)

Executive Steering Group – U.S. - India (USARPAC lead)

Joint Mexican-U.S. Defense Commission (inactive)

U.S. - Brazil Security Consultation (inactive)

Allied Chiefs of Army Staff Talks (USAREUR lead)

Pacific Armies Chiefs Conference

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Figure B-2. Army Staff areas of responsibility—Continued

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Military Cooperation Committee – U.S.-Canada

Inter-American Defense Board

Military Personnel Exchange Program

Host Nation Support

Unit Exchange Program

Joint and Combined Exercises

Peacekeeping, peace enforcement and humanitarian assistance

United Nations Observers

Foreign Area Officer Program

Coordination of Army officers and NCOs attending foreign military schools (non-Command and Staff College and non-Senior Service College schools)

Overseas Military Civic Action Program

Schools of Other Nations Program

Military Support to Public Diplomacy

National Law Enforcement Program

NATO Defense Planning Questionnaire

Modeling and simulation aspects of international agreements

Deputy Chief of Staff, G-4

Ensure logistics interoperability forums are utilized to forward Army logistics issues

- Geographic Combatant Command's (GCC's) Logistics Seminars (i.e., Pacific Area Senior Officers Logistics Seminar)
- NATO Land Services Board Logistics Working Groups
- American, British, Canadian, Australian and New Zealand (ABCA) Sustain Capability Group
- Combined Logistics Conference
- Conference of American Armies' Specialized Conference for Logistics
- Staff Talks Logistics Working Group
- G-4 Foreign Counterpart Visits
- Multinational/Bilateral Exercises
- Logistics expertise for the Army's ASCS
- Maintain the G-4 Multinational Engagement Strategy (MNES) in support of the ASCS
- Ensure cooperative & mutual logistics support agreements are in place in support of future operational scenarios to include supply support to the United Nations Peacekeeping Forces.
- Conduct bilateral and multilateral international logistics planning
- Manage the release of Class V Stocks to authorized Partner Nations

Figure B–2. Army Staff areas of responsibility—Continued

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Assistant Chief of Staff for Installation Management

- Program manager for overseas military construction programs

Chief of Engineers

- Bilateral and multilateral International Cooperative Engineer Program
- Civil-Military Emergency Preparedness Program (in conjunction with the DCS, G-3/5/7)
- NATO Infrastructure Program
- DOD Construction Agent for design and construction of overseas military construction program in accordance with DODD 4270.5

The Surgeon General

- International Military Medical Standardization Program
- Army Overseas Medical Research Unit Program
- NATO Medical Standardization Board
- NATO Medical Standardization and Chemical, Biological, Radiological, and Nuclear Working Groups
- Other NATO Expert Panels as assigned
- ABCA Medical Working Group
- Medical Countermeasures Coordinating Team
- CA/UK/US Chemical/Biological/Radiological Memorandum of Understanding

Chief of Chaplains

- European Chief of Chaplains Conference

The Judge Advocate General (TJAG)

- International Agreements Negotiation, Processing and Reporting
- Status of Forces Agreements (in conjunction with the DCS, G-3/5/7)
- TJAG Counterpart Visits Program
- Reciprocal TJAG Subject Matter Expert Exchange Program
- Foreign Claims under 10 U.S.C. 2734, 2734a, and 2734b
- DOD Executive Agent for Matters Concerning the Exercise of Foreign Criminal Jurisdiction Over U.S. Military and Civilian Personnel and their Dependents Overseas
- Jurisdiction of Service Courts of Friendly Foreign Forces in the U.S.
- Consular Protection of Foreign Nationals Subject to the Uniform Code of Military Justice
- International Law of War and Armed Conflict (in conjunction with the DCS, G-3/5/7)
- Law of the Sea (in conjunction with the DCS, G-3/5/7)

Chief, Army Reserve

- Foreign Familiarization Tours Program
- Inter-allied Confederation of Reserve Officers Program
- Army Reserve Traveling Contact team Program

Chief, National Guard Bureau

- State Partnership Program

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**Figure B-2. Army Staff areas of responsibility—Continued**

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## **Glossary**

### **Section I Abbreviations**

#### **AAP**

allied administrative publication

#### **ACOM**

Army Command

#### **ASCC**

Army Service Component Command

#### **ASCP**

Army Security Cooperation Plan

#### **COCOM**

combatant command/combatant commander

#### **CSA**

Chief of Staff, Army

#### **DA**

Department of the Army

#### **DCS, G-3/5/7**

Deputy Chief of Staff, G-3/5/7

#### **DOD**

Department of Defense

#### **DODD**

Department of Defense Directive

#### **DODI**

Department of Defense Instruction

#### **DRU**

Direct Reporting Unit

#### **HQDA**

Headquarters, Department of the Army

#### **NATO**

North Atlantic Treaty Organization

#### **OSD**

Office of the Secretary of Defense

#### **POM**

program objective memorandum

#### **PPBE**

planning, programming, budgeting and execution

#### **RDT&E**

research, development, test and evaluation

#### **SC**

security cooperation

**TRADOC**

Training and Doctrine Command

**TSC**

theater security cooperation

**USC**

United States Code

**Section II**

**Terms**

This section contains no entries.

**Section III**

**Special Abbreviations and Terms**

This section contains no entries.

**UNCLASSIFIED**

**PIN 063672-000**